# Oklahoma Panhandle State University **AFFIRMATIVE ACTION PLAN**

July 1, 2016 through June 30, 2017

Prepared in accordance with 41 CFR Chapter 60 - 2

Dana Collins EEO Officer

Timothy Faltyn President



Prepared By RPL Management Resources, Inc.

### **Oklahoma Panhandle State University**

**President:** Timothy Faltyn

**EEO Officer:** Dana Collins

Address: PO Box 430

Goodwell, OK 73939

**Telephone Number:** 580-349-2611 ex. 1574

**EI#** 91-1896905

EEO#

D&B#

Number of Employees: 138

**Number of Departments:** 54

This Affirmative Action Plan contains confidential, commercial, trade secret information and is protected from disclosure by government agencies pursuant to the Trade Secrets Act (18 U.S.C. 1905). Exemptions 3, 4 and 6 of the Freedom of Information Act also protect this information from mandatory disclosure. (Cf. Chrysler v. Brown, 441 U.S. 281 - 1979; & National Parks and Conservation Assn. v. Morton, 498 F.2d 765 (D.C. Cir. 1974)

#### INTRODUCTION

Oklahoma Panhandle State University has developed an Affirmative Action Plan meeting all requirements of Executive Order 11246, 41 CFR 60-1 and 2 (Affirmative Action Plans), 60-20 (Sex Discrimination Guidelines), and 60-50 (Guidelines on Discrimination Because of Religion or National Origin), 60-250 (Vietnam Era Veterans Readjustment Assistance Act of 1974), and 60-741 (Rehabilitation Act of 1973).

Oklahoma Panhandle State University is required to act affirmatively in all employment actions and to prepare an Affirmative Action Plan that will be administered without regard to race, color, religion, sex, age, national origin, veteran or handicap status. Overall administration and monitoring of the program has been delegated to Dana Collins, EEO Officer.

The Affirmative Action Plan describes the policies, practices and procedures implemented by Oklahoma Panhandle State University to employ and advance in employment, at all levels of management and non-management, qualified individuals without regard to race, color, religion, sex, age, national origin, veteran or handicap status.

#### EQUAL EMPLOYMENT OPPORTUNITY POLICY STATEMENT

It is my position, as well as that of all company management, that the success of Oklahoma Panhandle State University is largely dependent on the support and contribution of its employees. We consider them to be its most valuable resource. Because of this belief, I affirm personally and in behalf of our organization, Oklahoma Panhandle State University's commitment to the equitable treatment of all employees and applicants for employment without regard to race, color, sex, religion, age, national origin, Vietnam era veteran, disabled veteran or disabled status. This policy applies to all personnel actions and includes, but is not limited to, recruitment, hiring, classification, benefits, compensation, promotion, transfer, layoff and return from layoff, termination, training and education assistance, social and recreational programs.

To ensure Oklahoma Panhandle State University's policies, procedures and practices are effectively implemented, we have designated Dana Collins, our Equal Employment Opportunity Officer. The EEO Officer will be responsible for implementing and directing our affirmative action plan (AAP) and its internal and external reporting requirements. Our AAP is available for review by employees and applicants for employment. It can be reviewed at the Human Resources Dept. on workdays between 9:00 a.m. and 3:00 p.m.

Timothy Faltyn	
President	

## RESPONSIBILITIES FOR IMPLEMENTATION 41 CFR 60-2.17(a)

#### A. Responsibilities of the EEO Officer:

Dana Collins is the EEO Officer of Oklahoma Panhandle State University. The support of top management and staff will be given to the Equal Employment Opportunity Officer to execute responsibilities effectively. The responsibilities include, but are not limited to:

- 1. Developing policy statements, affirmative action programs and internal communication techniques.
- 2. Assisting in the identification of problem areas.
- 3. Assisting line management in arriving at solutions to problems.
- 4. Designing and implementing audit and reporting systems that will:
  - a) Measure effectiveness of programs.
  - b) Indicate need for remedial action.
  - c) Determine the degree to which goals and objectives have been attained.
- 5. Serving as liaison between the organization and enforcement agencies.
- 6. Serving as liaison between the company and minority organizations, women's organizations, and community action groups concerned with employment opportunities of minorities and women.
- 7. Keeping management informed of the latest developments in the entire equal opportunity area to the best of our knowledge.

- B. Line management's responsibilities include, but are not limited to:
  - 1. Assisting in the identification of problem areas and the establishment of local unit goals and objectives.
  - 2. Being actively involved with local minority organizations, women's organizations, community action groups, and community service programs.
  - 3. Periodically auditing training programs, hiring and promotion patterns to remove impediments to the attainment of goals and objectives.
  - 4. Having regular discussions with local managers, supervisors and employees to be certain the company's policies are being followed.
  - 5. Reviewing the qualifications of all employees to ensure that minorities and women are given full opportunities for transfers and promotions.
  - 6. Career counseling for all employees.
  - 7. Periodically auditing each location to ensure that they are in compliance in areas such as:
    - a) Posters are properly displayed.
    - b) All facilities, including company housing, which the contractor maintains for the use and benefit of our employees, are in fact desegregated, both in policy and in use.
    - c) Minority and female employees are afforded full opportunity and are encouraged to participate in all Oklahoma Panhandle State University sponsored educational, training, recreational and social activities.
  - 8. Understanding that their work performance is being evaluated on the basis of their equal employment opportunity efforts and results, as well as other criteria.
  - 9. Taking action to prevent harassment of those employees placed through affirmative action efforts.

- C. Employee's responsibilities include, but are not limited to:
  - 1. Assisting in the identification of problem areas and the establishment of local unit goals and objectives.
  - 2. Being actively involved with local minority organizations, women's organizations, community action groups, and community service programs.
  - 3. Taking action to prevent harassment of those employees placed through affirmative action efforts.
  - 4. Taking responsibility for personal behavior in interacting with other employees, being especially aware of the problems of harassment, discrimination, and other difficulties faced by females and minorities in the work place.

#### **WORK FORCE ANALYSIS**

Work Force Analysis 41 CFR 60-2.11

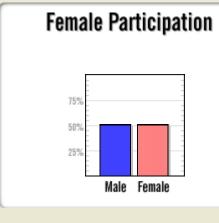
This chapter contains the Work Force Analysis. Each department in the company is included and all job titles are listed as required by the regulations from the highest to the lowest paid jobs. The format used in presenting this information is designed to demonstrate the work force participation as clearly as possible. The format displays the job title, the job group to which the job belongs, salary range, IPEDS CODE Code, male and female participation in the job title and total of all employees working in that job title. Additionally, the form identifies the race and sex of incumbents with totals for each job title. This analysis becomes the base data source for several additional analyses found in subsequent chapters.

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Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian PI - Native Hawa	H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

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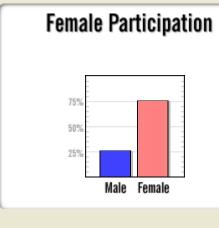
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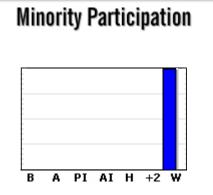
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2C	Assistant Professor		\$42,635.00	2	0	1	1												0
2D	Instructor of Accounting		\$42,635.00	2	0	1	1												0
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Company Name: Oklahoma Panhandle State University		
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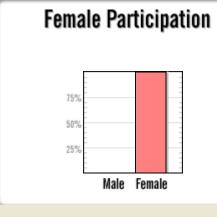


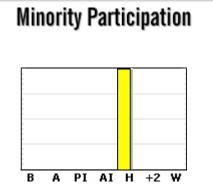
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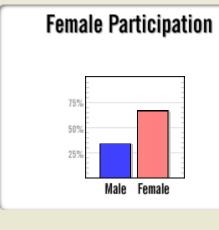


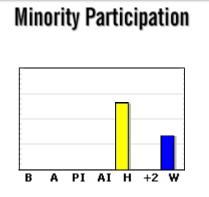
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4B	Academic Records Clerk		\$28,500.00	3	0	1	1													0
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Company Name: Oklahoma Panhandle State University		
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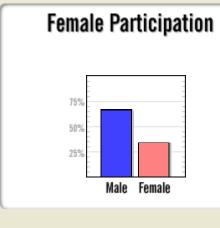


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2B	Assoc Professor of Agronomy/Biology		\$63,400.00	2	1	0	1													0
4B	Sec'y of Ag		\$21,431.00	4	0	1	1													0
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Company Name: Oklahoma Panhandle State University		
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<b>Date</b> : July 1, 2016	PI - Native Hawa	aiian / Pacific Islander
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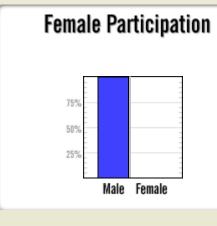


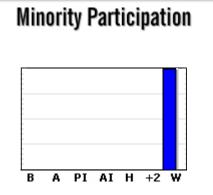
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Company Name: Oklahoma Panhandle State University	
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Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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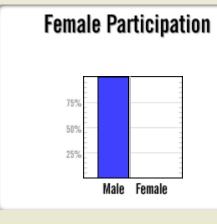


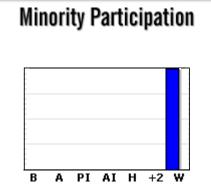
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2D	Instructor/ Manager of Meat Lab		\$47,116.00	2	1	0	1	В	А	PI	AI	П	+2	В	A	PI	AI		+2	0
2A	Professor		\$32,961.00	2	1	0	1											一		0
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Company Name: Oklahoma Panhandle State University		
IDepartment:		AI - American Indian
Date: July 1, 2017		H - Hispanic or Latino ian / Pacific Islander
	<b>+2</b> - Two or more	races

Female									
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Black	0%								
Asian	0%								
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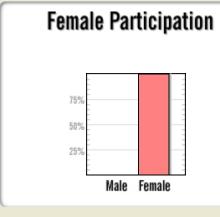


Compa	Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian											
Department: Animal Science								A - Asian H - Hispanic or Latino												
Date: J	Date: July 1, 2016								PI - Native Hawaiian / Pacific Islander +2 - Two or more races											
								+2	- Tw	o or	more	e rac	ces							
1		WAGE /	/ SALARY		EI	MPLOYE	ES	MINORITIES												
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Fomala	Total	Male							F	em	nale			Total
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2B	Assoc Prof/Head of Animal Science		\$50,000.00	2	0	1	1													0
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Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

Female									
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Hispanic	0%								
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Black	0%								
Asian	0%								
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White	100%								





Totals

### 2016 AAP Year

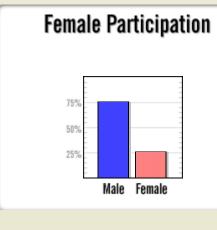
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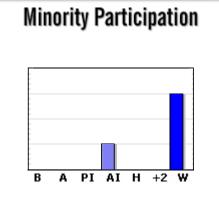
		Panhandle State University							B - Black AI - American Indian A - Asian H - Hispanic or Latino											
Date:	Acc. 3413 1, 2010										PI - Native Hawaiian / Pacific Islander +2 - Two or more races									
	+2										o or i	more	e rac	es						
Job			WAGE A	/ SALARY		El	MPLOYE	ES						MIN	IOR	ITI	ES			
Group		Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ma							nale		Total
·			101111	IVIGA		Widie	remaie	Total	В	Α	PI	ΑI	Н	+2	В	Α	PI	ΑI	H +2	2 10141
2C	Assistant Professor			\$47,755.00	2	1	0	1				1								1
2B	Associate Professor			\$43,268.00	2	1	0	1												0
2D	Instructor of Art			\$37,000.00	2	0	1	1												0
2D	Visiting Instructor			\$35,000.00	2	1	0	1												0
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Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian PI - Native Hawa	H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

Female									
25%									
Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	0%								
+2	0%								
	,								
Male	75%								

Minor	ity
25%	6
Black	0%
Asian	0%
PI/H	0%
Am In	25%
Hispanic	0%
+2	0%
White	75%





Company Name: Oklahoma Panhandle State University	B - Black	AI - American Indian
Department: Athletics	A - Asian	H - Hispanic or Latino
<b>Date</b> : July 1, 2016	PI - Native Hawa	aiian / Pacific Islander
	1 <b>+2</b> - Two or more	e races

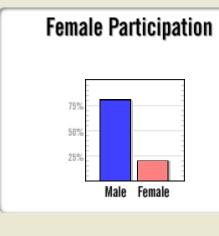
		WAGE /	' SALARY		EI	MPLOYE	ES						міг	NOR	ITI	ES				0 0 1 0 0 0 0											
Job Group	Job Title			IPEDS CODE	NA-1-	<b></b>	T-4-1			Ma	ıle					Fen	nale			T-4-1											
Group		Min	Max		waie	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Total											
3A	Rodeo Coach		\$100,000.00	3	1	0	1													0											
3A	Mbb Coach		\$72,602.00	3	1	0	1													0											
3A	Head Wbb Coach		\$68,224.00	3	1	0	1	1												1											
3A	Head Football Coach		\$65,000.00	3	1	0	1													0											
3A	Athletic Trainer		\$50,782.00	3	1	0	1													0											
3A	Softball Coach		\$41,200.00	3	0	1	1													0											
3A	Head Baseball/ Cross Country Coach		\$40,245.00	3	1	0	1													0											
3A	Volleyball Coach		\$38,995.00	3	1	0	1													0											
3B	Defensive Coordinator		\$33,200.00	3	1	0	1													0											
3A	Interim Head Coach		\$30,900.00	3	1	0	1													0											
3B	Asst Fb Coach	\$29,454.00	\$29,961.00	3	2	0	2	1												1											
3B	Asst Athlethic Trainer		\$25,750.00	3	0	1	1													0											
3B	Assistant Athletic Trainer		\$25,000.00	3	1	0	1		1											1											
3B	Assistant Softball Coach		\$18,180.00	3	0	1	1													0											
3B	Assistant Men's Basketball		\$18,000.00	3	0	1	1							1						1											
3B	Assistant Fb (Defensive Assist I)		\$17,500.00	3	1	0	1													0											
3B	Assistant Wbb Coach		\$13,520.00	3	1	0	1													0											
3A	Head Golf Coach Mens/Womens		\$13,359.00	3	1	0	1													0											
3B	Assistant Baseball Coach		\$13,000.00	3	1	0	1													0											

Company Name: Oklahoma Panhandle State University  Department: Athletics - continued															an In c or L					
_	luly 1, 2016							PI -	Nat			aiian	/ Pa		Islan					
Job	WAGE / SALARY EMPLOYEES												MIN	IOR	ITIE	S				
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total	R	Λ	Ma		н	⊥2	R	A		ale		<b>+2</b>	Total
3B	Assistant Fb (Defensive Assist Ii)		\$4,000.00	3	1	0	1	D			Λi	•	TZ		^		ΛI	••	TZ	0
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															1	$\dashv$		$\dashv$	$\dashv$	
																		$\Box$		
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																		+	-	
																_				
															_	$\dashv$		$\dashv$		
												$\dashv$		$\dashv$	+	$\dashv$		$\dashv$	$\dashv$	
Totals	Totals 17								1	0	0	0	0	1	0	0	0	0	0	4

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian A - Asian H - Hispanic or Latino
Date: July 1, 2016	PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Fem	ale
19.0	5%
Black	4.76%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	80.95%

Mino	ority								
19.05%									
Black	14.29%								
Asian	4.76%								
PI/H	0%								
Am In	0%								
Hispanic	0%								
+2	0%								
White	80.95%								



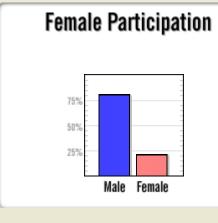


Compa	Iny Name: Oklahoma Panhandle State University							R.	Blac	·k		ΛΙ	- Δn	neric	an Ir	ndian	,			
	tment: Beh & Soc Sci								Asia						c or					
	July 1, 2016										lawa				Islar					
								+2	- Tw	o or	more	e rac	ces							
		WAGE /	SALARY		EI	MPLOYE	ES						MII	IOR	ITI	ES				
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total			Ma				Female						otal
								В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	H +	2	
2B	Associate Professor		\$57,047.00	2	2	0	2													0
2A	Professor		\$51,996.00	2	1	0	1													0
2C	Assistant Professor	\$38,110.00	\$43,966.00	2	1	1	2											$\perp$		0
			1										_			_		_		
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Totals					4	1	5	0	0	0	0	0	0	0	0	0	0	0 0	)	0

Company Name: Oklahoma Panhandle State University		
Department:	<b>B</b> - Black <b>A</b> - Asian	AI - American Indian
Date: July 1, 2016		H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

Femal	е
20%	)
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
	,
Male	80%

ματισιι	
Minor	ity
0%	)
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
	,
White	100%



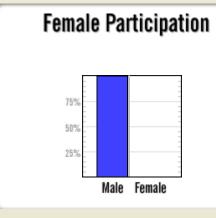


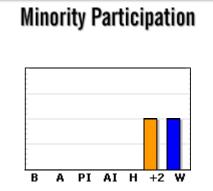
	Company Name: Oklahoma Panhandle State University  Department: Biology  A											AI - American Indian H - Hispanic or Latino												
	1																			Total 0 1				
Date: J	Date: July 1, 2016											PI - Native Hawaiian / Pacific Islander +2 - Two or more races												
								+2	- Tw	o or	mor	e ra	ces											
		WAGE .	/ SALARY		E	MPLOYE	ES						МП	NOR	ITII	ES								
Job Group	Job Title			IPEDS CODE		_				Ma	ale				F	em	nale							
Group		Min	Max		waie	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Total				
2C	Assistant Professor		\$41,943.00	2	1	0	1																	
2D	Instructor of Biology		\$37,000.00	2	1	0	1						1							1				
																		$\square$						
																		$\square$						
																		$\square$						
Totals					2	0	2	0	0	0	0	0	1	0	0	0	0	0	0	1				

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female								
0%	, 0							
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
	1							
Male	100%							

Minority								
<b>50%</b>								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	50%							
	,							
White	50%							



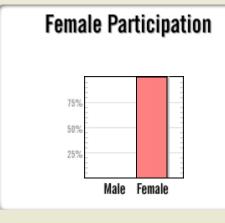


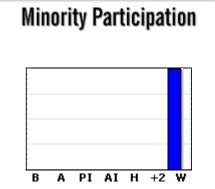
Company Name: Oklahoma Panhandle State University						В-							an In													
Department: Bookstore									Asia						or L		0									
<b>Date:</b> July 1, 2016														cific	Islan	der										
								+2	- Two	o or	more	e rac	es													
Job	WAGE / SALARY				EI	EMPLOYEES																				
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	ale Total	emale Total		ale Total		N N			Male						F	em	ale			Total
		101111						В	Α	PI	ΑI	Н	+2	В	Α	PI	ΑI	н .	+2							
1C	Bookstore Manager		\$35,556.00	1	0	1	1									$\dashv$		$\dashv$		0						
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Totals					0	1	4	0	0	0	0	0	0	0	0	0	0	0	0							
Totals					0	1	1	0	0	0	U	0	U	0	0	0	0	0	0	0						

Company Name: Oklahoma Panhandle State University		
Department:	<b>B</b> - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

Femal	le
100%	<b>%</b>
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	0%

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Minority								
0%	)							
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
	35							
White	100%							



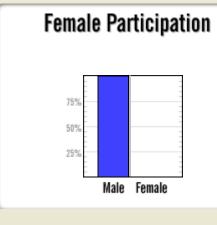


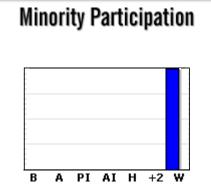
Company Name: Oklahoma Panhandle State University							Blac						an In							
Department: Brain Gain								A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander												
<b>Date:</b> July 1, 2016														cific	Islan	der				
							+2	- Tw	o or	more	e rac	es								
Job		WAGE /		EMPLOYEES			MINORITIES													
Group	Job Title	Min	Max	IPEDS CODE	Mala	Female T	Total			Ma	le				F	em	ale			Total
					iviaic	Terriale	Total	В	Α	ы	ΑI	Н	+2	В	Α	ΡI	ΑI	Η .	+2	Total
2D	Visiting Instructor		\$30,000.00	2	1	0	1													0
											ĺ									
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																		$\Box$		
																		$\Box$		
Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female								
0%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
Male	100%							

Minority					
0%					
Black	0%				
Asian	0%				
PI/H	0%				
Am In	0%				
Hispanic	0%				
+2	0%				
	*				
White	100%				



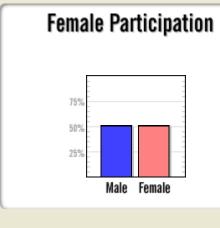


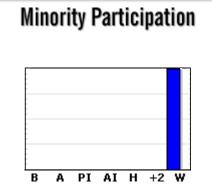
Company Name: Oklahoma Panhandle State University								В-	Blac	:k		AI -	- Am	neric	an Ir	ndian	1			
Department: Business Adminstration									Asia			Н-	Hisp	pani	c or l	Latin	0			
							PI - Native Hawaiian / Pacific Islander													
								+2	- Tw	o or r	nore	rac	es							
		WAGE /	SALARY		Е	MPLOYE	PLOYEES MINORITIES													
Job Group	Job Title	B.4:		IPEDS CODE	N/1-1-	Famala	T-4-1			Ma	le				ı	em	ale		Π.	
Group		Min	Max		waie	Female	rotai	В	Α	PI	ΑI	н	+2	В	Α	ΡI	ΑI	Н	⊦2	Total
2C	Asst Professor & Head		\$47,232.00	2	1	0	1													0
2C	Assistant Professor	\$37,022.00	\$39,052.00	2	1	1	2													0
2D	Part-Time Instructor of Business Admin		\$15,479.00	2	0	1	1													0
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												_						$\dashv$		
												_								
Totals					2	2	4	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University		
Department:	<b>B</b> - Black <b>A</b> - Asian	AI - American Indian
Date: July 1, 2016		H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

Female							
50%	6						
Black	0%						
Asian	0%						
PI/H	0%						
Am In	0%						
Hispanic	0%						
+2	0%						
Male	50%						

Minority							
0%							
Black	0%						
Asian	0%						
PI/H	0%						
Am In	0%						
Hispanic	0%						
+2	0%						
White	100%						





**Totals** 

#### 2016 AAP Year

0 0 0 0 0 0 0 0 0 1

Company Name: Oklahoma Panhandle State University **B** - Black AI - American Indian A - Asian H - Hispanic or Latino **Department:** Business Office PI - Native Hawaiian / Pacific Islander **Date:** July 1, 2016 +2 - Two or more races WAGE / SALARY **EMPLOYEES MINORITIES** Job Job Title IPEDS CODE Male **Female** Group Male Female Total Min Total Max B A PI AI H +2 B A PI AI H +2 ЗА Comptroller \$72,000.00 3 0 Director of Human Resources \$66,000.00 0 1 0 **Purchasing Coordinator** \$50,000.00 ЗА 3 0 1 1 0 4A **Head Cashier** \$37,621.00 4 0 1 1 0 4 0 Accounts Payable \$32,000.00 1 1 4A 0 4B Assistant Hr Clerk \$25,000.00 4 0 1 1 0 0 1 4B Switchboard Operator/Mail Clerk \$21,500.00 1 0

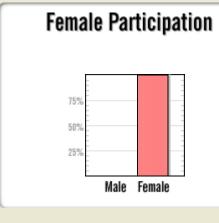
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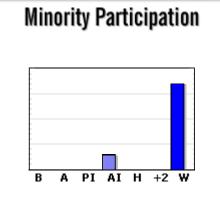
7

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female								
100%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	14.29%							
Hispanic	0%							
+2	0%							
	*							
Male	0%							

pation								
Minority								
14.29%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	14.29%							
Hispanic	0%							
+2	0%							
White	85.71%							



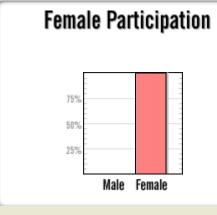


Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian A - Asian H - Hispanic or Latino												
Department: Campus Communications																	0			
<b>Date:</b> July 1, 2016										o or				CITIC	Islan	der				
								+2	- 1 00	0 01	ПОГЕ	e lac	.62							
1-1-		WAGE /	SALARY		EI	EMPLOYEES MINOR		ITIE	S											
Job Group	Job Title	Min	Mark	IPEDS CODE	Mala	Female	Total			Ma							ale			Total
Сібар		IVIII	Max		iviale	геппате	TOtal	В	Α	PI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	TOTAL
3A	Campus Communications		\$45,000.00	3	0	1	1													0
											Ì									
											Ì									
											Ì									
																$\dashv$				
																		$\Box$		
Totals					0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female							
100%	100%						
Black	0%						
Asian	0%						
PI/H	0%						
Am In	0%						
Hispanic	0%						
+2	0%						
Male	0%						

Mino	rity				
0%					
Black	0%				
Asian	0%				
PI/H	0%				
Am In	0%				
Hispanic	0%				
+2	0%				
	¥.				
White	100%				



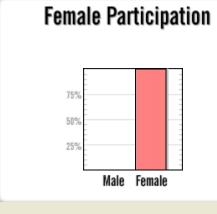


Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian												
Department: Campus Communinations									A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander											
<b>Date</b> : July 1, 2016												allan e rac		CIIIC	isian	uer				
							72	- 1 00	0 01 1	IIIOIE										
Job		WAGE /	/ SALARY		EI	MPLOYE	ES	MINORITIES												
Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total			Ma							ale			Total
					iviaic	Terriale	Total	В	Α	PI	ΑI	Н	+2	В	ΑΙ	PI	ΑI	H ·	+2	Total
3B	Sports Information		\$35,000.00	3	0	1	1													0
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																$\neg$		$\exists$	$\neg$	
																$\dashv$	$\neg \dagger$	$\top$	$\neg$	
Totals		ı	ı		0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University				
Department:	B - Black	AI - American Indian		
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander		
	+2 - Two or more races			

Female							
100%	100%						
Black	0%						
Asian	0%						
PI/H	0%						
Am In	0%						
Hispanic	0%						
+2	0%						
Male	0%						

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Mino	rity				
0%					
Black	0%				
Asian	0%				
PI/H	0%				
Am In	0%				
Hispanic	0%				
+2	0%				
	y				
White	100%				



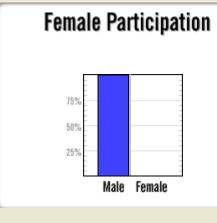


Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian													
Department: Chemistry									A - Asian H - Hispanic or Latino												
<b>Date</b> : July 1, 2016								PI - Native Hawaiian / Pacific Islander +2 - Two or more races													
							+2	- IW	o or i	more	e rac	es									
Job		WAGE /	SALARY		EI	MPLOYE	ES	MINORITIES													
Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total	Male			le				F	em	ale			Total	
					Wate	Terriale	Total	В	Α	PI	ΑI	Н	+2	В	Α	PΙ	ΑI	H ·	+2	Total	
1B	Professor & Dean		\$70,553.00	1	1	0	1													0	
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																		П			
																		П			
																		П	$\Box$		
											ĺ										
Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
·	A - Asian H - Hispanic or Latino
<b>Date:</b> July 1, 2016	PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female						
0%						
Black	0%					
Asian	0%					
PI/H	0%					
Am In	0%					
Hispanic	0%					
+2	0%					
Male	100%					

pation						
Minor	ity					
0%						
Black	0%					
Asian	0%					
PI/H	0%					
Am In	0%					
Hispanic	0%					
+2	0%					
White	100%					





**Totals** 

#### 2016 AAP Year

Company Name: Oklahoma Panhandle State University B - Black AI - American Indian A - Asian H - Hispanic or Latino Department: CIS PI - Native Hawaiian / Pacific Islander **Date:** July 1, 2016 +2 - Two or more races WAGE / SALARY **EMPLOYEES MINORITIES** Job **Job Title** IPEDS CODE Male **Female** Group Male Female Total Total Min Max B A PI AI H +2 B A PI AI H +2 1B Professor & Dean \$64,515.00 1 0 0 \$42,334.00 \$48,800.00 2C Assistant Professor 2 0 Asst Professor \$47,983.00 2C 2 1 0 1 0 2A Professor \$46,086.00 2 1 0 1 0 2 0 1 Instructor of Cis \$40,000.00 0

3

3

0 0

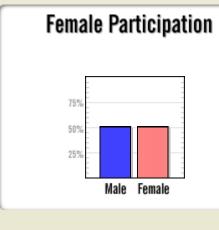
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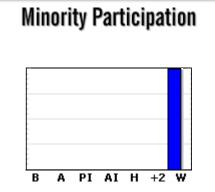
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Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Fema	Female							
50%	50%							
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
Male	50%							

Minority								
0%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
White	100%							





Totals

### 2016 AAP Year

5 0 0 0 0 1 0 0 0 0 0 0 0 1

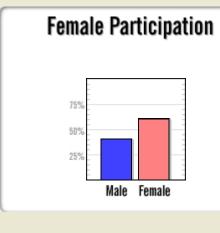
Compa	nny Name: Oklahoma Panhandle State University							В-	Blad	ck		Al	- Ar	nerio	an Ir	ndiar	า			
Depart	Department: Communications								A - Asian H - Hispanic or Latino											
Date:	<b>Date</b> : July 1, 2016							PI - Native Hawaiian / Pacific Islander												
	1							+2	- Tw	o or r	more	e rac	ces							
		WAGE /	/ SALARY		EI	MPLOYE	ES						МП	NORITIES						
Job Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ма				Female						Total
								В	Α	PI	ΑI	Н	+2	В	Α	ΡI	ΑI	H +	-2	
1B	Professor & Dean		\$74,121.00	1	0	1	1											$\rightarrow$		0
2B	Associate Professor		\$56,879.00	2	1	0	1											$\rightarrow$		0
2D	Visiting Instructor Communications		\$37,934.00	2	1	0	1					1						$\dashv$		1
2C	Assistant Professor		\$36,349.00	2	0	1	1											$\rightarrow$		0
2D	Instructor of Communications		\$35,000.00	2	0	1	1													0
																		$\rightarrow$		
																		$\rightarrow$		
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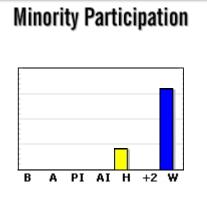
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Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

Female										
60%	60%									
Black	0%									
Asian	0%									
PI/H	0%									
Am In	0%									
Hispanic	0%									
+2	0%									
Male	40%									

Minority									
20%									
Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	20%								
+2	0%								
White	80%								



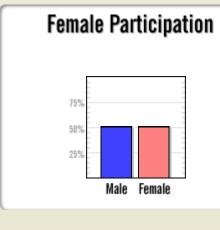


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian															
Department: Counseling, Testing, Placement									A - Asian H - Hispanic or Latino															
Date:	Date: July 1, 2016								PI - Native Hawaiian / Pacific Islander															
								+2	- Tw	o or	more	e rac	es											
		WAGE /	/ SALARY		EI	MPLOYE	ES						MIN	IOR	ITII	ES								
Job Group	Job Title			IPEDS CODE						Ma	Male				Female									
Group		Min	Max		Male	Female	Total	В	Α	PI	ΑI	н	+2	В				н	+2	Total				
1B	Director of Counseling, Testing, placement		\$40,000.00	1	0	1	1													0				
4A	Admin Assistant Counseling		\$22,500.00	4	1	0	1													0				
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Totals			<u> </u>	<u> </u>	1	1	2	0	0	0	0	0	0	0	0	0	0	0	_	0				

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Fema	ile										
50%	<b>50%</b>										
Black	0%										
Asian	0%										
PI/H	0%										
Am In	0%										
Hispanic	0%										
+2	0%										
	,										
Male	50%										

Minority								
0%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
White	100%							



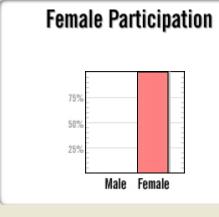


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Department: Earth Sci								A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander												
Date: J	<b>Date:</b> July 1, 2016													cific	Islar	nder				
							+2	- Two	o or	more	e rac	es								
Job		WAGE / SALARY			EI	MPLOYE	ES						MIN	NOR	ITI	ES				
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ma	le				ı	em	male			Total
		IVIIII				Terriale		В	Α	PΙ	ΑI	Н	+2	В	Α	PΙ	ΑI	Н	+2	
2A	Professor		\$44,998.00	2	0	1	1											Ш		0
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Totals					0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0
Totals					•			U	U	U	U	U	U	U	U	U	U	U	U	U

Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

Female										
100%	100%									
Black	0%									
Asian	0%									
PI/H	0%									
Am In	0%									
Hispanic	0%									
+2	0%									
Male	0%									

Minority								
0%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
White	100%							





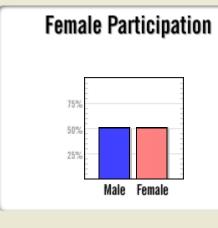
Totals

	ny Name: Oklahoma Panhandle State University								Blac						an Ir						
	Pepartment: Educ									A - Asian H - Hispanic or Latino											
Date:	luly 1, 2016							PI - Native Hawaiian / Pacific Islander +2 - Two or more races													
								+2	- Tw	o or n	nore	e rac	es								
		WAGE	/ SALARY		El	MPLOYE	ES	MINORITIES													
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Fomalo	Total			Ма							nale			Total	
С.ОЦР		IVIII	IVIAX		iviale	remale	Female Total		remale Total		B A PI AI H				+2 B A PI AI H				Н	+2	TOLA
1B	Professor & Dean/Athlethic Director		\$103,787.00	1	1	0	1													0	
2C	Assistant Professor		\$47,367.00	2	1	0	1													0	
2C	Assistant Professor of Ed Psyc		\$43,000.00	2	0	1	1								1					1	
2D	Hpe Instructor		\$41,000.00	2	1	0	1													0	
2D	Visiting Instructor		\$38,625.00	2	0	1	1													0	
4B	Sec'y of Educ		\$26,500.00	4	0	1	1											1		1	
					1														$\neg$		

Company Name: Oklahoma Panhandle State University		
Department:		AI - American Indian
Date: July 1, 2016		H - Hispanic or Latino  iiian / Pacific Islander
	+2 - Two or more	e races

Female										
50%										
Black	0%									
Asian	16.67%									
PI/H	0%									
Am In	0%									
Hispanic	16.67%									
+2	0%									
	*									
Male	50%									

harran									
Minority									
33.3	3%								
Black	0%								
Asian	16.67%								
PI/H	0%								
Am In	0%								
Hispanic	16.67%								
+2	0%								
White	66.67%								



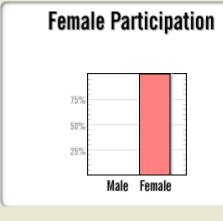


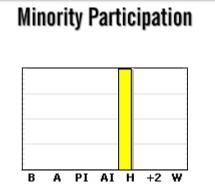
Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Department: Education									A - Asian H - Hispanic or Latino											
<b>Date:</b> July 1, 2016								PI - Native Hawaiian / Pacific Islander												
								+2 - Two or more races												
		WAGE /	/ SALARY		EI	MPLOYE	ES	MINORITIES												
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total			Ма				Female					Total	
Стопр					iviale	remale	TOtal	В	Α	ΡI	ΑI	Н	+2	В	ΑI	PI	ΑI	H ·	+2	Total
1B	Field Placement Director		\$32,500.00	1	0	1	1											1		1
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																			$\neg$	
Totals					0	1	1	0	0	0	0	0	0	0	0	0	0	1	0	1

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Fema	Female									
100%										
Black	0%									
Asian	0%									
PI/H	0%									
Am In	0%									
Hispanic	100%									
+2	0%									
Male	0%									

Minority									
100%									
Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	100%								
+2	0%								
	*								
White	0%								



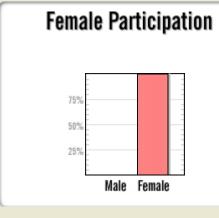


											B - Black AI - American Indian											
Department: Financial Aid										A - Asian H - Hispanic or Latino												
Date: July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races													
									- IW	o or	more	e rac	ces									
Job		WAGE .	/ SALARY			MPLOYE	ES						MII	NOR	ITH	ES						
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ma							ale			otal		
		IVIIII				Ciliaic	Total	В	Α	PI	ΑI	Н	+2	В	Α	PI	AI I	H +	2	Otai		
1B	Director Financial Aid		\$56,650.00	1	0	1	1										$\perp$			0		
4A	Financial Aid Counselor		\$32,500.00	4	0	1	1													0		
4A	Admin Asst Financial Aid		\$24,500.00	4	0	1	1													0		
																		$\perp$				
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Totals		•			0	3	3	0	0	0	0	0	0	0	0	0	0 (	0 0	)	0		

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female										
100%										
Black	0%									
Asian	0%									
PI/H	0%									
Am In	0%									
Hispanic	0%									
+2	0%									
Male	0%									

•									
Minority									
0%									
Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	0%								
+2	0%								
	y								
White	100%								



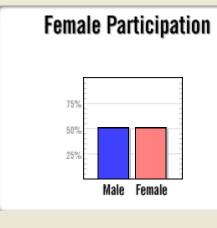


									B - Black AI - American Indian A - Asian H - Hispanic or Latino											
									Asia											
<b>Dato:</b> 541, 1, 2010									PI - Native Hawaiian / Pacific Islander											
· ·									- Tw	o or	mor	e rad	ces							
		WAGE	/ SALARY		Е	MPLOYE	ES	MINORITIES												
Job Group	Job Title			IPEDS CODE			le Total			Ma	ale				ı	Fem	nale			
Group		Min	Max		waie	Female		В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	н	+2	Total
1A	Vp of Fiscal Affairs		\$119,000.00	1	1	0	1													0
4A	Admin Asst. Vpfa		\$29,780.00	4	0	1	1													0
																		Ш		
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Totals					1	1	2	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female										
50%										
Black	0%									
Asian	0%									
PI / H	0%									
Am In	0%									
Hispanic	0%									
+2	0%									
Male	50%									

Minority								
0%								
Black	0%							
Asian	0%							
PI / H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
	*							
White	100%							



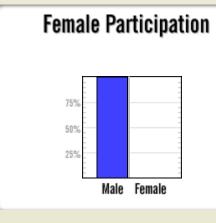


									B - Black AI - American Indian											
Department: Grounds									A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander											
<b>Date:</b> July 1, 2016														cific	Islan	der				
+								+2	- Tw	o or	more	e rac	es							
lab		WAGE / SALARY			EMPLOYEES		MINORITIES													
Job Group	Job Title	Min	Max	IPEDS CODE	DE	Female	Total				Male			Female					Total	
					iviaic	remaie	TOTAL	В	Α	PI	ΑI	Н	+2	В	Α	PI	ΑI	H ·	+2	TOLAI
7	Groundskeeper		\$38,563.00	7	1	0	1													0
																		П		
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Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University		
IDepartment:		AI - American Indian
Date: July 1, 2017		H - Hispanic or Latino ian / Pacific Islander
	<b>+2</b> - Two or more	races

Female											
0%	0%										
Black	0%										
Asian	0%										
PI/H	0%										
Am In	0%										
Hispanic	0%										
+2	0%										
Male	100%										

Minority							
0%							
Black	0%						
Asian	0%						
PI/H	0%						
Am In	0%						
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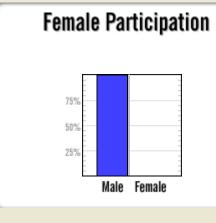


									B - Black AI - American Indian											
Department: Housing									A - Asian H - Hispanic or Latino											
<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races											
								+2	- Tw	o or	more	e rac	es							
Job		WAGE A	/ SALARY		El	MPLOYE	ES	MINORITIES												
Group	Job Title	Min	Max	IPEDS CODE	Male	lala Famala T	Female Total	Male								nale			Total	
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1B	Director of Student Services		\$50,000.00	1	1	0	1													0
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Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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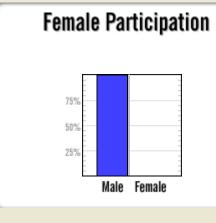


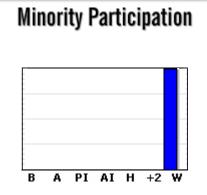
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Department: HPE									Asia						c or L					
<b>Date:</b> July 1, 2016														cific	Islan	der				
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огоар		Min	Max	IPEDS CODE M	waie	remaie	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Total
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Totals			l.		1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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Black	0%									
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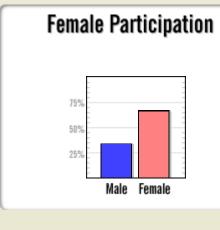


Company Name: Oklahoma Panhandle State University									Blac						an In							
Department: HSCR									Asia						c or L		0					
Date: July 1, 2016														cific	Islan	der						
										o or i	more	e rac	es									
Job		WAGE A	/ SALARY		Е	MPLOYE	ES						MIN	MINORITIES								
Group	Job Title	Min	Mov	IPEDS CODE	Mala	Fomalo	Total			Ma							ale			Total		
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1B	Director of Hscr		\$49,716.00	1	1	0	1													0		
3B	Recruiter		\$26,000.00	3	0	2	2													0		
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Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian PI - Native Hawa	H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

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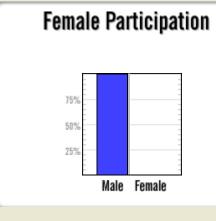


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian												
Department: Humanities										เท					c or l		0				
<b>Date:</b> July 1, 2016														cific	Islan	der					
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Job Group	Job Title			IPEDS CODE			T-4-1			Ma	ale				F	Female					
Group		Min	Max	IPEDS CODE	Male	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Total	
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Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian A - Asian H - Hispanic or Latino
Date: July 1, 2016	PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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Hispanic	0%
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White	100%									



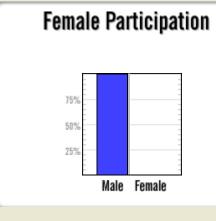


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian												
Department: INDT									A - Asian H - Hispanic or Latino												
<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races												
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Job		WAGE /	WAGE / SALARY			EMPLOYEES															
Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total			Ma	le				F	Female				Total	
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2D	Visiting Instructor		\$35,000.00	2	1	0	1													0	
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Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian A - Asian H - Hispanic or Latino
Date: July 1, 2016	PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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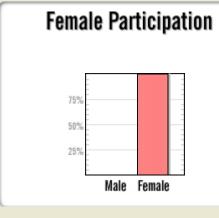


Company Name: Oklahoma Panhandle State University										B - Black AI - American Indian										
Department: Industrial Tech										n					c or l		0			
<b>Date:</b> July 1, 2016														cific	Islan	der				
									- Two	o or ı	more	e rac	es							
Job		WAGE / SALARY			EI	MPLOYE	ES	MINORITIES												
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ma	le				F	em	ale			Total
		IVIIII				Terriale		В	Α	PI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н -	+2	Total
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Totals					0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University		
Department:	<b>B</b> - Black	AI - American Indian
	A - Asian	H - Hispanic or Latino
<b>Date</b> : July 1, 2016	PI - Native Hawai	iian / Pacific Islander
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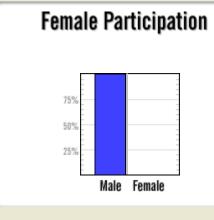


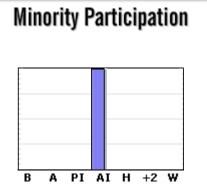
Company Name: Oklahoma Panhandle State University										B - Black AI - American Indian										
Department: IT										n					c or l		0			
<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races											
									- Two	o or i	more	e rac	es							
Job		WAGE	/ SALARY		EI	MPLOYE	ES	MINORITIES												
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ma	le				F	em	ale			Total
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Company Name: Oklahoma Panhandle State University		
Department:		AI - American Indian
Date: July 1, 2016	A - Asian PI - Native Hawa	H - Hispanic or Latino  iiian / Pacific Islander
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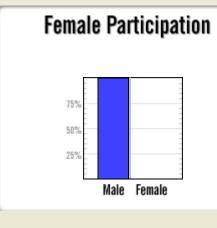


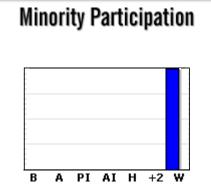
Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian												
Department: IT									A - Asian H - Hispanic or Latino											
<b>Date:</b> July 1, 2016								PI - Native Hawaiian / Pacific Islander												
									+2 - Two or more races											
		WAGE / SALARY			EMPLOYEES			S MINORITIES												
Job Group	Job Title	N.4:		IPEDS CODE	N/-1-	Female To	T-4-1			Ма	le			Female						Takal
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Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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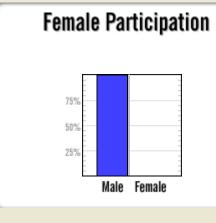


Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian													
Department: ITV									A - Asian H - Hispanic or Latino												
<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races												
								+2	- Tw	o or	more	rac	es								
	WAGE / SALARY					MPLOYE	ES														
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	le Female	Fomalo	Total			Ma							ale			Total
Стопр					Iviale I	remale	iale Total	В	Α	PI	ΑI	Н	+2	В	ΑΙ	ΡI	ΑI	Н	+2		
1C	Asst Director Technology		\$32,569.00	1	1	0	1											$\perp$		0	
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Company Name: Oklahoma Panhandle State University		
Department:		AI - American Indian
Date: July 1, 2016		H - Hispanic or Latino  iiian / Pacific Islander
	+2 - Two or more	e races

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Totals

### 2016 AAP Year

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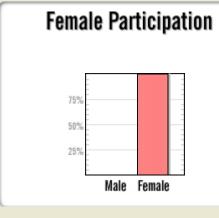
Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Depart	tment: Library								Asia						c or l					
Date: .	July 1, 2016							PI - Native Hawaiian / Pacific Islander												
								+2 - Two or more races												
		WAGE /	/ SALARY		El	MPLOYE	ES	MINORITIES												
Job Group	Job Title	Min	Max	IPEDS CODE	N/Iolo	Famala	Total			Ma						Female				Total
G. 54P					Maie	гентате	Totai	В	Α	PI	ΑI	Н	+2	В	Α	PI	ΑI	Н	+2	TOtal
2D	Asst Librarian, Instructor		\$37,235.00	2	0	1	1										1			1
3B	Asst Librarian		\$34,960.00	3	0	1	1													0
4B	Library Tech Asst		\$25,750.00	4	0	1	1			Ш							$\square$			0
4B	Sec'y		\$23,492.00	4	0	1	1										$\square$			0
2D	Asst Librarian/Instructor-part Time		\$12,000.00	2	0	1	1								Щ		$\Box$	$\perp$		0
													igsqcup		Щ		$\square$	$\perp$		
															$\square$	$\Box$	$\square$	$\perp$		
L		<u> </u>								$\square$					$\square$	$\Box$	$\square$	$\dashv$		
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L										Ш					$\square$	$\Box$	$\square$	$\dashv$		
										Ш					$\square$	$\dashv$	$\square$	$\dashv$		
		<u> </u>								Ш			Ш		$\square$	$\dashv$	$\longrightarrow$	$\dashv$		
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<u> </u>										Ш			Ш		<u> </u>	$\dashv$	$\longrightarrow$	$\dashv$	_	
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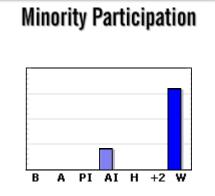
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Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

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100%	6
Black	0%
Asian	0%
PI/H	0%
Am In	20%
Hispanic	0%
+2	0%
Male	0%

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Minority									
20%									
Black	0%								
Asian	0%								
PI/H	0%								
Am In	20%								
Hispanic	0%								
+2	0%								
White	80%								



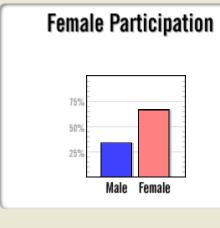


Compa	Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian									
Depart	ment: Math & Physics							A - Asian H - Hispanic or Latino											
<b>Date:</b> July 1, 2016								PI - Native Hawaiian / Pacific Islander											
								+2	- Tw	o or	more	e rac	es						
		WAGE	/ SALARY		EI	MPLOYE	ES	MINORITIES											
Job Group	Job Title		IPEDS CODE	NA - I -	<b></b>	T - 4 - 1			Ma	ıle				F	em	ale		T-4-1	
Group		Min	Max		waie	Female	Female Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	AI F	1 +2	Total
2C	Asst Professor of Math		\$46,136.00	2	0	1	1												0
2C	Asst Professor		\$45,813.00	2	0	1	1												0
2D	Instructor of Math		\$35,000.00	2	1	0	1												0
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Totals					1	2	3	0	0	0	0	0	0	0	0	0	0 (	0	0

Company Name: Oklahoma Panhandle State University		
Department:	<b>B</b> - Black	AI - American Indian
	A - Asian	<b>H</b> - Hispanic or Latino
<b>Date</b> : July 1, 2016	PI - Native Hawa	aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

Fem	ale
66.6	7%
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	33.33%

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Minor	ity
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Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
White	100%



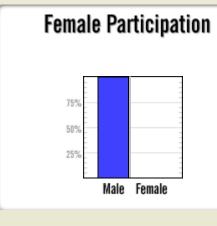


Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian												
Depart	Department: McKee Library									เท					c or I					
Date: J	<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races										
									- Tw	o or	more	e rac	es							
lab		WAGE	/ SALARY		El	MPLOYE	ES	MINORITIES												
Job Group	Job Title	Min	Max	IPEDS CODE	PEDS CODE Male	Malo Fomalo	mala Tatal		Mal								nale			Total
		IVIIII		IVI	Wate		Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ы	ΑI	Н	+2	Iotai
1B	Library Director/Assoc Prof		\$58,710.00	1	1	0	1													0
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Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian A - Asian H - Hispanic or Latino
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female											
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Black	0%										
Asian	0%										
PI/H	0%										
Am In	0%										
Hispanic	0%										
+2	0%										
	,										
Male	100%										

Minority									
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Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	0%								
+2	0%								
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White	100%								



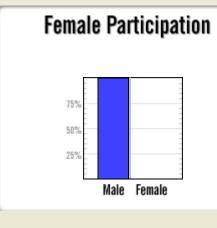


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian													
Department: Meat Lab								A - Asian H - Hispanic or Latino														
<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races													
									- Tw	o or	more	e rac	es									
Job		WAGE / SALARY			EI	MPLOYE	ES															
Group	Job Title	Min	Max	IPEDS CODE	Mala	Fomalo	Female	Female	Total			Ma	le				F	em	ale			Total
				IVI	iviaic	Terriale	Total	В	Α	PI	ΑI	Н	+2	В	Α	PI	ΑI	H ·	+2	Total		
3B	Asst Mgr Meat Lab		\$32,136.00	3	1	0	1													0		
																		П				
																		П				
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Totals					1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0		

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female										
0%	6									
Black	0%									
Asian	0%									
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Am In	0%									
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Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
White	100%							



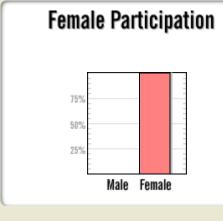


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Department: Music								A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander												
<b>Date:</b> July 1, 2016														cific	Islan	der				
									- Tw	o or ı	more	e rac	es							
lab	WAGE / SALARY EMPLOYE						ES													
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total			Ma	le			Female						Total
				IVI	wate	Terriale		В	Α	PI	ΑI	Н	+2	В	Α	ΡI	ΑI	H ·	+2	Total
2D	Band/Music Instructor		\$39,140.00	2	0	1	1													0
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Totals		<u> </u>	<u> </u>		0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female	
100%	•
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	0%

Minority									
0%	6								
Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
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+2	0%								
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White	100%								



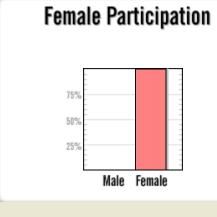


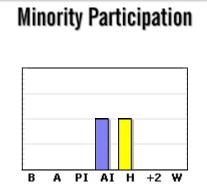
Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian A - Asian H - Hispanic or Latino												
Department: Noble Center																	0			
<b>Date</b> : July 1, 2016									· Nati - Tw					CITIC	Islan	aer				
									- IW	0 01	ШОГ	e rac	es							
1-1-		WAGE /	/ SALARY		EI	MPLOYE	ES						MIN	IOR	ITIE	S				
Job Group	Job Title	N/I:	Mark	IPEDS CODE	Mala	Female	Total			Ma							ale			Total
Огоар		Min	Max	IVI	iviale	remaie	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	н	+2	Total
1B	Director of Noble Center		\$52,196.00	1	0	1	1										1			1
7	Custodian		\$17,117.00	7	0	1	1											1		1
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Totals					0	2	2	0	0	0	0	0	0	0	0	0	1	1	0	2

Company Name: Oklahoma Panhandle State University		
Department:	<b>B</b> - Black	AI - American Indian
	A - Asian	<b>H</b> - Hispanic or Latino
<b>Date</b> : July 1, 2016	PI - Native Hawa	aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

Female											
100%	<b>o</b>										
Black	0%										
Asian	0%										
PI/H	0%										
Am In	50%										
Hispanic	50%										
+2	0%										
Male	0%										

Mino	Minority										
100	%										
Black	0%										
Asian	0%										
PI/H	0%										
Am In	50%										
Hispanic	50%										
+2	0%										
·											
White	0%										



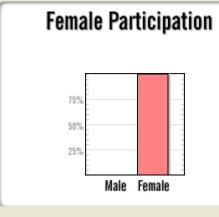


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Depart	Department: Nursing									A - Asian H - Hispanic or Latino										
Date:	Date: July 1, 2016								PI - Native Hawaiian / Pacific Islander											
									- Tw	o or	more	e rac	ces							
		WAGE	/ SALARY		Е	MPLOYE	ES						MIN	NOR	ITI	ES				
Job Group	Job Title			IPEDS CODE						Ma	ıle				ı	Fem	nale			
Group		Min	Max		Male	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	н	+2	Total
2D	Instructor		\$50,471.00	2	0	1	1													0
2C	Assistant Professor		\$37,000.00	2	0	1	1													0
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Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female	
100%	•
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	0%

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Minor	ity
0%	)
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
	P
White	100%



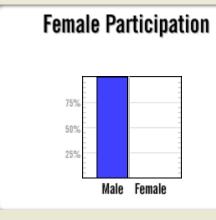


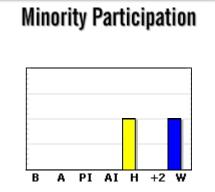
Compa	Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian													
Depart	ment: Physical Plant								Asia						c or l		0					
Date: J	luly 1, 2016							PI - Native Hawaiian / Pacific Islander														
								+2 - Two or more races														
Job		WAGE .	/ SALARY			MPLOYE	ES	MINORITIES														
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Female	Total			Ma							ale			Total	
								В	Α	PI	ΑI	Н	+2	В	Α	ΡI	ΑI	H +	-2			
1B	Director Physical Plant		\$63,440.00	1	1	0	1											$\perp$		0		
6	Carpenter		\$33,305.00	6	1	0	1					1						_		1		
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Totals					2	0	2	0	0	0	0	1	0	0	0	0	0	0 (	0	1		

Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

Fema	ale
0%	<b>6</b>
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
	·
Male	100%

Minority									
<b>50</b> %	<b>%</b>								
Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	50%								
+2	0%								
	•								
White	50%								



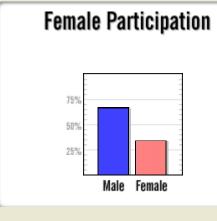


- O	Company Name: Oklahoma Panhandle State University								Blac	k		ΑI	- An	neric	an In	dian	1		
Depar	tment: President							A - Asian H - Hispanic or Latino											
Date:	July 1, 2016							PI - Native Hawaiian / Pacific Islander +2 - Two or more races											
								+2	- Tw	o or	more	e rac	es						
	WAGE / SALARY						ES						MIN	IOR	ITII	ES			
Job Group	Job Title			IPEDS CODE						Ma	ale								
Group		Min	Max		waie	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	AI F	1 +2	Total
1	President		\$225,000.00	1	1	0	1												0
1A	Consulatant To President		\$158,340.00	1	1	0	1												0
4A	Admin Asst To President		\$38,076.00	4	0	1	1												0
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Totals					2	1	3	0	0	0	0	0	0	0	0	0	0 (	0	0

Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

Fem	ale
33.3	3%
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	66.67%

Minority								
0%								
Black	0%							
Asian	0%							
PI/H	0%							
Am In	0%							
Hispanic	0%							
+2	0%							
	,							
White	100%							



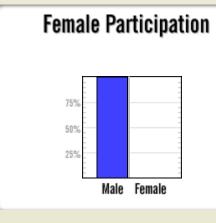


Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian																		
Department: Registrar								A - Asian H - Hispanic or Latino																		
Date: J	uly 1, 2016							PI - Native Hawaiian / Pacific Islander +2 - Two or more races																		
								+2	- Tw	o or	more	e rac	es													
		WAGE /	/ SALARY		EI	MPLOYE	ES	S MINORITIES																		
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Comple	<b>5</b> 1-	Comolo	<b></b>	Female	Compala	Total			Ma							ale			Total
Огоцр		Min	Max		wate		Total	В	Α	PI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Total						
3A	Registrar		\$67,600.00	3	1	0	1													0						
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Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian A - Asian H - Hispanic or Latino
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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Black	0%
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Male	100%

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White	100%								



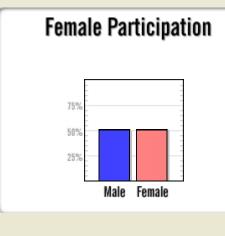


Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Depart	ment: Student Services					A - Asian H - Hispanic or Latino														
Date: J	July 1, 2016					PI - Native Hawaiian / Pacific Islander +2 - Two or more races														
					+2	- Tw	o or n	nore	e rac	ces										
		WAGE	/ SALARY		Е	MPLOYE	ES	MINORITIES												
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1C	Residential Life Supervisor		\$30,200.00	1	1	0	1													0
1B	Housing Director		\$30,000.00	1	0	1	1													0
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Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian
<b>Date:</b> July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

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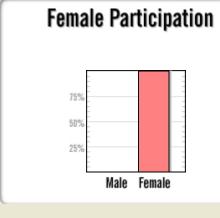


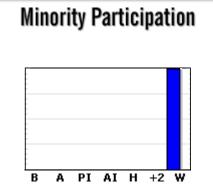
Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Department: Univ College										A - Asian H - Hispanic or Latino										
<b>Date:</b> July 1, 2016										PI - Native Hawaiian / Pacific Islander +2 - Two or more races										
									- Tw	o or	mor	e rac	ces							
		WAGE / SALARY				EMPLOYEES														
Job Group	Job Title	Min	Max	IPEDS CODE	Mala	Female	Total			Ma							nale			Total
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1B	Director Univ College/Int'l Coord		\$72,208.00	1	0	1	1													0
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Totals	Totals				0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University	
Department:	B - Black AI - American Indian A - Asian H - Hispanic or Latino
Date: July 1, 2016	A - Asian H - Hispanic or Latino PI - Native Hawaiian / Pacific Islander
	+2 - Two or more races

Female	<b>)</b>
100%	)
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	0%

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Minority										
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Black	0%									
Asian	0%									
PI/H	0%									
Am In	0%									
Hispanic	0%									
+2	0%									
	.,									
White	100%									





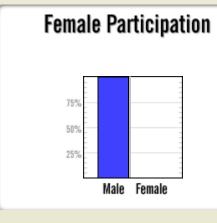
Company Name: Oklahoma Panhandle State University									Blac						an In					
Department: Univ Farm										A - Asian H - Hispanic or Latino										
<b>Date:</b> July 1, 2016										PI - Native Hawaiian / Pacific Islander										
									+2 - Two or more races											
Job		WAGE A	/ SALARY		EMPLOYEES		ES	MINORITIES												
Group	Job Title	Min	Max	IPEDS CODE	Male	Female	Total			Ma						em				Total
		IVIIII			Wate	Terriale	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	PI	ΑI	н -	+2	Total
	Farm Mgr		\$45,590.00	1	1	0	1									ightharpoonup				0
1C	Asst Dir Univ Farm		\$33,742.00	1	1	0	1									$\dashv$		$\perp$	$\perp$	0
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Totals					2	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian	H - Hispanic or Latino
	+2 - Two or more	aiian / Pacific Islander e races

## % Participation

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Asian	0%
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Male	100%

Minority								
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White	100%							





## WORKFORCE ANALYSIS

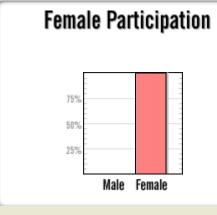
Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Department: University College									A - Asian H - Hispanic or Latino											
<b>Date:</b> July 1, 2016									PI - Native Hawaiian / Pacific Islander +2 - Two or more races											
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Job Group	Job Title			IPEDS CODE	NA - I -		T-4-1			Ma	ıle				ı	Female				Total
Group		Min	Max		waie	Female	rotai	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	н -	+2	Total
2D	Instructor University College		\$48,000.00	2	0	1	1													0
2C	Assistant Professor		\$38,117.00	2	0	1	1													0
2D	Adjunct Instructor		\$1,050.00	2	0	1	1													0
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Totals					0	3	3	0	0	0	0	0	0	0	0	0	0	0	0	0

Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian  PI - Native Haws	H - Hispanic or Latino aiian / Pacific Islander
	+2 - Two or mor	

## % Participation

Female	<b>.</b>
100%	)
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	0%

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Minority									
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Black	0%								
Asian	0%								
PI/H	0%								
Am In	0%								
Hispanic	0%								
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	y								
White	100%								





WORKFORCE ANALYSIS

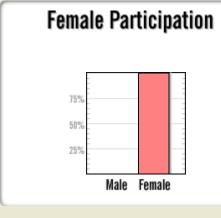
Company Name: Oklahoma Panhandle State University									B - Black AI - American Indian											
Department: Upward Bound									A - Asian H - Hispanic or Latino											
<b>Date:</b> July 1, 2016								PI - Native Hawaiian / Pacific Islander +2 - Two or more races												
									- Tw	o or	more	e rac	ces							
		WAGE A	/ SALARY		Е	MPLOYE	ES	MINORITIES												
Job Group	Job Title	N. 41		IPEDS CODE	Mala	F	Takal			Ma					Female					T-4-1
Group		Min	Max	ľ	iviale	Female	Total	В	Α	ΡI	ΑI	Н	+2	2 B A P			I AI H +:		+2	Total
1B	Director Upward Bound, Hispanic Coordinator		\$93,770.00	1	0	1	1											1		1
3A	Ub Program Facilitator		\$38,500.00	3	0	1	1											1		1
					ļ															
													_					ightharpoonup		
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Totals					0	2	2	0	0	0	0	0	0	0	0	0	0	2	0	2

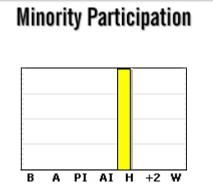
Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian PI - Native Hawa	H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	

## % Participation

Female											
100	%										
Black	0%										
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Hispanic	100%										
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pation	
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Asian	0%
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Hispanic	100%
+2	0%
	*
White	0%





WORKFORCE ANALYSIS

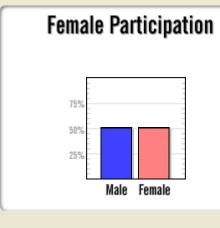
Company Name: Oklahoma Panhandle State University								B - Black AI - American Indian														
Department: VPAAO								A - Asian H - Hispanic or Latino														
Date: July 1, 2016								PI - Native Hawaiian / Pacific Islander +2 - Two or more races														
									- Tw	o or	mor	e rac	ces									
		WAGE /	/ SALARY		EI	MPLOYE	ES	S MINORITIES														
Job Group	Job Title			IPEDS CODE	NA - I -	<b></b>	T-4-1			Ma	ale				ı	em	nale	,				
Group		Min	Max		iviale	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Total		
5	Webmaster/Dir Ass't & Research		\$71,800.00	5	1	0	1													0		
4A	Admin Asst		\$41,166.00	4	0	1	1											1		1		
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Totals		<u>.                                    </u>	<u> </u>		1	1	2	0	0	0	0	0	0	0	0	0	0	1	0	1		

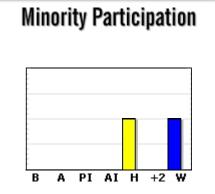
Company Name: Oklahoma Panhandle State University		
Department:	B - Black	AI - American Indian
Date: July 1, 2016	A - Asian PI - Native Hawa	H - Hispanic or Latino aiian / Pacific Islander
	<b>+2</b> - Two or more	e races

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Fema	ale
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Black	0%
Asian	0%
PI/H	0%
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Hispanic	50%
+2	0%
Male	50%

Minori	ity
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Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	50%
+2	0%
White	50%





## WORKFORCE ANALYSIS

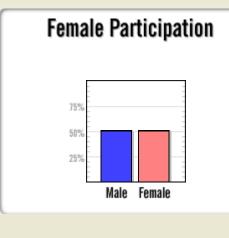
Compa	ny Name: Oklahoma Panhandle State University								Blac						an Ind				
Depart	ment: Water Quality								Asia						or L		)		
Date: J	luly 1, 2016													cific	Island	der			
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Job Group	Job Title	Min	Max	IPEDS CODE	Malo	Female	Total			Ма						ema			Total
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1B	Director Water Quality Lab		\$114,400.00	1	1	0	1												0
1C	Asst Dir Water Quality Lab		\$78,000.00	1	0	1	1												0
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Totals					1	1	2	0	0	0	0	0	0	0	0	0	0 (	0 0	0

Company Name: Oklahoma Panhandle State University		
IDepartment:		AI - American Indian
Date: July 1, 2017		H - Hispanic or Latino ian / Pacific Islander
	<b>+2</b> - Two or more	races

# % Participation

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50%	6
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
Male	50%

Mino	ritv
0%	
Black	0%
Asian	0%
PI/H	0%
Am In	0%
Hispanic	0%
+2	0%
White	100%





Affirmative Action Plan 2016 AAP Year

#### JOB GROUP ANALYSIS

Job Groups Analysis 41 CFR 60-2.12

The selection criteria used to determine the placement of job titles into specific job groups were made on the basis of jobs having similar content, wage rates and opportunities as required by 41 CFR 60-2.12. With reference to "Job Content", the determining characteristics were similar levels of skills and responsibilities known to characterize the jobs under consideration.

The similar wage rates criterion was applied to both salaried and wage grade jobs. Similar opportunities were understood to mean opportunities for growth and advancement available to employees in specific jobs.

We were able to establish job groups without crossing IPEDS CODE categories. They are grouped with appropriate weight given to the characteristics of similar content, wage rates and opportunities. However, given the relatively small numbers of employees in some job groups, it was necessary to give attention to having enough people in a job group to establish goals when appropriate.

Responding to the intent of the regulations, the job groups and specific job titles assigned to them are listed as follows:

Company Name: Oklahoma Panhandle State			- Bla						ican						%	PARTI	CIPATIO	N									
Job Group: 1						- As	ian ative	Цα						atino				Fem	ale	Mino	rity						
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3 .		F	MPLOYE	FS								RIT	IFS	:				Asian	0%	Asian	0%						
Job Title	IPEDS CODE						Ma	ale						nale	<u> </u>			PI / H	0%	PI / H	0%						
		Male	Female	Total	В	Α	PI		Н	+2	В					+2	Total		0%	Am In	0%						
President	1	1	0	1													0	Hispanic	0%	Hispanic	0%						
																		+2	0%	+2	0%						
																		Female	0%	Minority	0%						
			Male Male													100%	White	100%									
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Company Name: Oklahoma Panhandle State			- Bla						ican						%	PARTI	CIPATIO	N			
Job Group: 1A						- Asi - Na		Hav				nic o						Fema	ale	Minor	rity
<b>Date:</b> July 1, 2016							vo o						oiaii	uo.				Black	0%	Black	0%
		Е	MPLOYE	ES					ſ	MIN	NOI	RITI	IES					Asian	0%	Asian	0%
Job Title	IPEDS CODE		l				Ma	ıle				F	em	ale				PI / H	0%	PI / H	0%
		Male	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α				+2	otal	Am In	0%	Am In	0%
Consulatant To President	1	1	0	1													0	Hispanic	0%	Hispanic	0%
Vp of Fiscal Affairs	1	1	0	1													0	+2	0%	+2	0%
																		Female	0%	Minority	0%
															_			Male	100%	White	100%
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Totals		2	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0			··	

Company Name: Oklahoma Panhandle State			- Bla				I - A								%	PARTI	CIPATIO	N			
Job Group: 1B					1	- Asi - Na		Hav		- Hi an /					)			Fem	nale	Mino	ority
<b>Date:</b> July 1, 2016										race		1110 1	Siai	idei				Black	0%	Black	0%
		Е	MPLOYE	ES						MIN	NOF	RIT	IES	;				Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ale						nale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α			Н	+2	В					+2	Total	Am In	4.76%	Am In	9.52%
Director Ace	1	0	1	1											1		1	Hispanic	<del></del>	Hispanic	+
Director Financial Aid	1	0	1	1													0	+2	0%	+2	0%
Director It	1	1	0	1				1									1	Female	52.38%	Minority	23.81%
Director of Counseling, Testing,placement	1	0	1	1													0	Male	47.62%	White	76.19%
Director of Hscr	1	1	0	1													0	Forms	lo Dortic	ipation i	n lob
Director of Human Resources	1	0	1	1													0	rema		oup	n Job
Director of Noble Center	1	0	1	1										1			1				
Director of Student Services	1	1	0	1													0				■ M
Director of Vocal Music	1	1	0	1													0				F
Director Physical Plant	1	1	0	1													0				
Director Univ College/Int'l Coord	1	0	1	1													0	_	_		
Director Upward Bound, Hispanic Coordinator	1	0	1	1											1		1	=		=	
Director Water Quality Lab	1	1	0	1													0				
Field Placement Director	1	0	1	1											1		1				
Housing Director	1	0	1	1													0	Minor		cipation i	in Job
Library Director/Assoc Prof	1	1	0	1													0		Gro	oup	
Professor & Dean	1	2	2	4													0				
Professor & Dean/Athlethic Director	1	1	0	1													0				Ξ
										Ш											_
																					∃
																					Ξ
																		ВА	PI A	I H +	2 W :
Totals		10	11	21	0	0	0	1	0	0	0	0	0	1	3	0	5				

Company Name: Oklahoma Panhandle State	University			B - Black AI - American Indian A - Asian H - Hispanic or Latino												% PARTICIPATION				N	
Job Group: 1C								· Hav				nic o ific Is						Fem	ale	Minor	rity
Date: July 1, 2016								or mo					Jiari	<b>u</b> 0.				Black	0%	Black	0%
		F	MPLOYE	FS.					-	MIN	NOF	RITI	FS					Asian	0%	Asian	0%
Job Title	IPEDS CODE						M	ale						ale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α			н	+2	В			AI		Tot		Am In	0%	Am In	0%
Asst Dir Univ Farm	1	1	0	1												0	)	Hispanic	0%	Hispanic	0%
Asst Dir Water Quality Lab	1	0	1	1												0	)	+2	0%	+2	0%
Asst Director Technology	1	1	0	1	1 0										Female	33.33%	Minority	0%			
Bookstore Manager	1	0	1	1	1 0										)	Male	66.67%	White	100%		
Farm Mgr	1	1	0	1												0	)	Fama	la Dartia	ipation in	lob
Residential Life Supervisor	1	1	0	1												0	)	rema		oup	JOD
																					M
																					F
																			_		
																	l				
																		Minor		cipation in	n Job
															_				Gro	oup	
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															_						
															_						
															_						
															4			Ē			
																		В А	PI A	I H +2	W :
Totals		4	2	6	0	0	0	0	0	0	0	0	0	0	0	0 0	)				

Company Name: Oklahoma Panhandle Sta			- Bla						ican						%	PARTI	CIPATIO	V			
Job Group: 2A						- Asi		Hav				nic o						Fema	ile	Minor	rity
Date: July 1, 2016						۱۹۰ ۲۱ - ۲۱							Jiaii	uci				Black	0%	Black	0%
		Е	MPLOYE	ES						MII	NOF	RITI	IES					Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ale						ale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α	ΡI	ΑI	Н	+2	Γotal		0%	Am In	0%
Professor	2	3	1	4													0	Hispanic +2	0%	Hispanic +2	0% 0%
															$\perp$				<u> </u>		1
															4			Female	25%	Minority	0%
		Male					75%	White	100%												
						-								$\dashv$	4			Female	Partic	cipation in	Job
						-							_		+				Gr	oup	
			1			-							_		+					Γ-	<b>-</b>
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Totals		3	1	4	0	0	0	0	0	0	0	0	0	0	0	0	0				

Company Name: Oklahoma Panhandle State	University					- Bla						ican						% I	PARTI	CIPATIO	N
Job Group: 2B						- Asi		Hav				nic o ific Is						Fema	le	Mino	rity
<b>Date:</b> July 1, 2016							vo o						Siaii	uci				Black	0%	Black	0%
		Е	MPLOYE	ES					N	MIN	IOF	RITI	ES					Asian	0%	Asian	0%
Job Title	IPEDS CODE		l				Ma	le				F	em	ale				PI / H	0%	PI/H	0%
		Male	Female	Total	В	Α	ΡI	ΑI	н	+2	В	Α				+2	Total	Am In	0%	Am In	0%
Assoc Prof/Head of Animal Science	2	0	1	1													0	Hispanic	0%	Hispanic	0%
Assoc Professor of Agronomy/Biology	2	1	0	1													0	+2	0%	+2	0%
Associate Professor	2	5	1	6													0	Female	25%	Minority	0%
																		Male	75%	White	100%
																		Female	Partic	cipation in	Job
									$\dashv$				_							oup	
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Totals		6	2	8	0	0	0	0	0	0	0	0	0	0	0	0	0	, n			•

Company Name: Oklahoma Panhandle Stat	e University					- Bla							Indi				%	PARTI	CIPATIO	ON
Job Group: 2C						- Asi - Na		Ha	<b>H</b> waiia				r La slan				Fen	nale	Mino	ority
Date: July 1, 2016					1				ore r				olain	uoi			Black	0%	Black	0%
		E	MPLOYE	ES					1	MIN	NOF	RITI	IES				Asian	5.56%	Asian	5.56%
Job Title	IPEDS CODE						Ma	ale						ale			PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α			н	+2	В				H  +	Total		0%	Am In	5.56%
Assistant Professor	2	6	7	13				1								1	Hispanio		Hispanic	
Assistant Professor of Ed Psyc	2	0	1	1								1				1	+2	0%	+2	0%
Asst Professor	2	1	1	2												0	Female	55.56%	Minority	11.11%
Asst Professor & Head	2	1	0	1												0	Male	44.44%	White	88.89%
Asst Professor of Math	2	0	1	1												0	Fema	ale Partio	ipation in	n Job
																	, cinc		oup	
																			_	
																	J			■ M
													_	_						F
													_	_	_					
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													_	_	_		Minor		cipation i oup	in Job
													_	_	_			Oi.	Бир	
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			10	- 10													B #	A PI A	NI H +	2 W
Totals		8	10	18	0	0	0	1	0	0	0	1	0	0	0 (	2	]			

Company Name: Oklahoma Panhandle State	University					- Bla				- A								%	PARTI	CIPATIO	N
Job Group: 2D						- Asi - Na		Hav				nic c ific I						Fem	ale	Mino	rity
Date: July 1, 2016								r mo				,,,,,	olai	iuui				Black	0%	Black	0%
-		Е	MPLOYE	ES .					r	MIN	NOF	RIT	IES					Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ماد						nale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α			н	+2	В	Α				+2	Total	Am In	4.17%	Am In	4.17%
Accounting Lecturer	2	1	0	1													0	Hispanic	0%	Hispanic	4.17%
Adjunct Hpe Instructor	2	1	1	2													0	+2	0%	+2	4.17%
Adjunct Instructor	2	0	1	1													0	Female	58.33%	Minority	12.5%
Asst Librarian, Instructor	2	0	1	1										1			1	Male	41.67%	White	87.5%
Asst Librarian/Instructor-part Time	2	0	1	1													0	Famo	. lab		
Band/Music Instructor	2	0	1	1													0	rema		ipation in	1 JOD
Hpe Instructor	2	1	0	1													0				
Instructor	2	0	1	1													0			П	M
Instructor of Accounting	2	0	1	1													0	_		[	F
Instructor of Art	2	0	1	1													0	_			
Instructor of Biology	2	1	0	1						1							1				
Instructor of Cis	2	0	1	1													0				
Instructor of Communications	2	0	1	1													0	Ε			
Instructor of Indt	2	0	1	1													0				
Instructor of Math	2	1	0	1													0	Minor		cipation i	n Job
Instructor University College	2	0	1	1													0		Gro	oup	
Instructor/ Manager of Meat Lab	2	1	0	1													0				
Part-Time Instructor of Business Admin	2	0	1	1													0				_
Visiting Instructor	2	3	1	4													0				
Visiting Instructor Communications	2	1	0	1					1								1				
																		Ē			
																		ВА	PI A	VI H +2	2 W -
Totals		10	14	24	0	0	0	0	1	1	0	0	0	1	0	0	3		•		

Company Name: Oklahoma Panhandle State	University					- Bla				I - A								%	PARTI	CIPATIO	N
Job Group: 3A						- Asi - Na		Hav		- Hi an /					)			Fem	ale	Mino	ority
Date: July 1, 2016										race			oiai	idoi				Black	0%	Black	5.88%
		E	MPLOYE	ES .						MIN	NOF	RIT	IES	;				Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ale						nale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α			Н	+2	В					+ 2	otal	Am In	5.88%	Am In	5.88%
Admissions Counselor	3	1	0	1					1								1	Hispanic	5.88%	Hispanic	11.76%
Athletic Trainer	3	1	0	1													0	+2	0%	+2	0%
Campus Communications	3	0	1	1													0	Female	29.41%	Minority	23.53%
Comptroller	3	0	1	1										1			1	Male	70.59%	White	76.47%
Head Baseball/ Cross Country Coach	3	1	0	1													0	Fama	la Dautia	ipation i	. lab
Head Football Coach	3	1	0	1													0	Fema		upation ii	n Job
Head Golf Coach Mens/Womens	3	1	0	1													0				
Head Wbb Coach	3	1	0	1	1												1				■ M
Interim Head Coach	3	1	0	1													0				F
It Specialist	3	1	0	1													0				
Mbb Coach	3	1	0	1													0				
Purchasing Coordinator	3	0	1	1													0			_ =	
Registrar	3	1	0	1													0				
Rodeo Coach	3	1	0	1													0				
Softball Coach	3	0	1	1													0	Minori		cipation i	n Job
Ub Program Facilitator	3	0	1	1											1		1		Gro	oup	
Volleyball Coach	3	1	0	1													0				
																		=			Ξ
																					$\equiv$
																		ВА	PI A	I H +	2 W :
Totals		12	5	17	1	0	0	0	1	0	0	0	0	1	1	0	4				

Company Name: Oklahoma Panhandle Stat	e University					- Bla				I - A								%	PARTI	CIPATIO	N
Job Group: 3B						- Asi - Na		Hav		- Hi an /								Fem	ale	Mino	ority
Date: July 1, 2016										race			oiaii	uoi				Black	6.25%	Black	12.5%
		E	MPLOYE	ES						MII	NOF	RIT	IES					Asian	0%	Asian	6.25%
Job Title	IPEDS CODE						Ma	ale						nale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α			Н	+2	В					+2	Total	Am In	0%	Am In	0%
Assistant Athletic Trainer	3	1	0	1		1											1	Hispanic	0%	Hispanic	0%
Assistant Baseball Coach	3	1	0	1													0	+2	0%	+2	0%
Assistant Fb (Defensive Assist I)	3	1	0	1													0	Female	43.75%	Minority	18.75%
Assistant Fb (Defensive Assist Ii)	3	1	0	1													0	Male	56.25%	White	81.25%
Assistant Men's Basketball	3	0	1	1							1						1	Гомог	lo Donti	ipation in	a lob
Assistant Softball Coach	3	0	1	1													0	rema		upation ii Sup	n Job
Assistant Wbb Coach	3	1	0	1													0				
Asst Athlethic Trainer	3	0	1	1													0				M
Asst Fb Coach	3	2	0	2	1												1	_		=	F
Asst Librarian	3	0	1	1													0	_			
Asst Mgr Meat Lab	3	1	0	1													0				
Defensive Coordinator	3	1	0	1													0				
Recruiter	3	0	2	2													0	Ε			
Sports Information	3	0	1	1													0				
																		Minori		cipation i	n Job
																			Gro	oup	
																		ВА	PI A	I H +3	2 W :
Totals		9	7	16	1	1	0	0	0	0	1	0	0	0	0	0	3				

Company Name: Oklahoma Panhandle State L	Jniversity					- Bla							India				%	PARTI	CIPATIO	N
Job Group: 4A						- Asi - Na		· Hav	<b>н</b> - маііа				r Lat				Fem	ale	Mino	rity
Date: July 1, 2016									ore ra			110 10	Jane	101			Black	0%	Black	0%
-		E	MPLOYE	ES						MIN	JOR	el TI	ES				Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ale					ema	ale			PI / H	0%	PI/H	0%
		Male	Female	Total	В	Α			н -	+2	В				H +	Total	Am In	0%	Am In	0%
Accounts Payable	4	0	1	1												0	Hispanic	12.5%	Hispanic	12.5%
Admin Assistant Counseling	4	1	0	1												0	+2	0%	+2	0%
Admin Asst	4	0	1	1											1	1	Female	87.5%	Minority	12.5%
Admin Asst Financial Aid	4	0	1	1												0	Male	12.5%	White	87.5%
Admin Asst To President	4	0	1	1												0	Famal	o Dorti	cipation in	lob
Admin Asst. Vpfa	4	0	1	1												0	rema		oup	JOD
Financial Aid Counselor	4	0	1	1												0			_	
Head Cashier	4	0	1	1												0			1	M
																				F
															4		Minori		cipation i	n Job
																		Gr	oup	
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Totals		1	7	8	0	0	0	0	0	0	0	0	0	0	1 (	) 1				

Company Name: Oklahoma Panhandle St	tate University					- Bla						ican					%	PARTI	CIPATION	V
Job Group: 4B						- Asi - Na		· Hav				nic o ific Is					Fem	ale	Minor	ity
Date: July 1, 2016								or mo					Jiaii	uo.			Black	0%	Black	0%
-		F	MPLOYE	FS.					r	MIN	NOF	RITI	FS				Asian	0%	Asian	0%
Job Title	IPEDS CODE						N/I:	ale						ale			PI / H	0%	PI/H	0%
		Male	Female	Total	В	Α			н	+2	В			AI	н [-	Total		0%	Am In	0%
Academic Records Clerk	3	0	1	1												0	Hispanic	25%	Hispanic	25%
Admissions Clerk	4	0	1	1											1	1	+2	0%	+2	0%
Assistant Hr Clerk	4	0	1	1												0	Female	100%	Minority	25%
Library Tech Asst	4	0	1	1												0	Male	0%	White	75%
Sec'y	4	0	1	1												0	Forma	lo Dorti	cipation in	lob
Sec'y of Ag	4	0	1	1												0	rema		oup	JOD
Sec'y of Educ	4	0	1	1											1	1				
Switchboard Operator/Mail Clerk	4	0	1	1												0				M
																				F
																	Minori		icipation in	Job
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Totals		0	8	8	0	0	0	0	0	0	0	0	0	0	2	0 2				

Company Name: Oklahoma Panhandle State L	niversity					- Bla						ican					%	PARTI	CIPATIO	V
Job Group: 5						- Asi - Na		Hav				nic c ific I					Fem	ale	Minor	rity
Date: July 1, 2016								or mo				,,,,,	oiaii	uo.			Black	0%	Black	0%
		E	MPLOYE	ES					-	MIN	NOF	RIT	IES				Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ale				F	em	ale		T	PI/H	0%	PI / H	0%
		Male	Female	Total	В	Α	ΡI	ΑI	Н	+2	В	Α				Total		0%	Am In	0%
Technician	5	1	0	1												0	Hispanic	0%	Hispanic	0%
Webmaster/Dir Ass't & Research	5	1	0	1												0	+2	0%	+2	0%
																	Female	0%	Minority	0%
																	Male	100%	White	100%
															_		Femal	e Partic	cipation in	Job
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Totals		2	0	2	0	0	0	0	0	0	0	0	0	0	0	0 0	ВА	PI A	AI H +2	W :

Company Name: Oklahoma Panhandle Stat	e University					- Bla						ican						%	PARTI	CIPATIO	N
Job Group: 6						- Asi	an itive	Hav				nic o						Fem	ale	Mino	rity
<b>Date:</b> July 1, 2016							vo or						Jiaii	uci				Black	0%	Black	0%
		Е	MPLOYE	ES					- N	ЛIN	IOR	RITI	IES					Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	le						ale				PI/H	0%	PI/H	0%
		Male	Female	Total	В	Α	PI .	ΑI	н -	+2	В					+2	Total		0%	Am In	0%
Carpenter	6	1	0	1					1								1	Hispanic +2	0%	Hispanic	100%
																				+2	_
																		Female	0%	Minority	100%
						ļ			_									Male	100%	White	0%
									_									Fema	le Parti	cipation in	Job
									4		_		_		$\dashv$				Gr	oup	
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									$\dashv$			$\Box$		$\dashv$	$\dashv$					_	
																		ВА	PI A	AI H +2	2 W :
Totals		1	0	1	0	0	0	0	1	0	0	0	0	0	0	0	1				_

Company Name: Oklahoma Panhandle State	University					- Bla						ican						%	PARTI	CIPATION	J
Job Group: 7						- As		. Ha				nic c ific I						Fema	le	Minor	ity
Date: July 1, 2016								or mo					Siaii	uci				Black	0%	Black	0%
		Е	MPLOYE	ES						MIL	NOF	RIT	IES					Asian	0%	Asian	0%
Job Title	IPEDS CODE						Ma	ale						ale				PI/H	0%	PI / H	0%
		Male	Female	Total	В	Α			Н	+2	В			ΑI		To		Am In	0%	Am In	0%
Custodian	7	0	1	1											1	1	1	Hispanic	50%	Hispanic	50%
Groundskeeper	7	1	0	1												C		+2	0%	+2	0%
																		Female	50%	Minority	50%
																		Male	50%	White	50%
																		Female	Partic	cipation in	Job
																			Gr	oup	
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	-											Ш			_						
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Affirmative Action Plan 2016 AAP Year

# AVAILABILITY & UTILIZATION DETERMINATION 41 CFR 60-2.14 COMPARING INCUMBENCY TO AVAILABILITY 41 CFR 60-2.15 PLACEMENT GOALS 60-2.16

#### **DETERMINING AVAILABILITY**

Our availability is an estimate of the number of qualified females and minorities available for employment in a given job group. This availability is expressed as a percentage of all qualified persons available for employment in a job group. The purpose is to establish a benchmark against which an employer can compare its incumbent workforce with the availability of females and minorities available for employment in our relevant labor market. We make this determination separately for each job group.

To arrive at this percentage we have considered at least the two following factors:

The percentage of females and minorities with requisite skills in our reasonable recruitment area. The reasonable recruitment area is that geographical area in which we usually seek or reasonably could seek workers to fill positions in our workforce. Our statistical data is taken from the U. S. Census Bureau and reflects our labor relevant labor market. In job groups having job titles with different availability figures, availability is determined separately and weighted separately for each job title and a composite availability is calculated.

The percentage of females and minorities in our workforce who are promotable, transferable and trainable to fill the vacancies in question. (Trainable are those employees in our workforce who, with appropriate training we can reasonably provide, could become promotable or transferable during this AAP year.)

#### COMPARING INCUMBENCY

When the availability of females and minorities has been determined for each job group, we compare this data against the percentages of female and minority incumbents in our workforce. When this comparison shows that there are fewer females or minorities in our workforce than availability indicates there should be, we set a goal in accordance with the directive at 41 CFR 60-2.15.

Affirmative Action Plan 2016 AAP Year

#### PLACEMENT GOALS

Placement goals serve as objectives or targets reasonably attainable by applying every good faith to make all aspects of our entire affirmative action program work. Our goals are used to measure our progress toward achieving equal employment opportunity. Several characteristics of our placement goals include:

- -- Our placement goals are set at availability for the specific job group.
- -- When substantial disparity of a specific female or minority group exists, we set separate goals for those job groups.
- -- Our placement goals are not quotas.
- -- In setting placement goals we do not extend preferences to any individual on the basis of that person's protected status, nor do we create set asides for specific groups. An exception to this principle is that we can give preference to American Indians living on or near an Indian reservation.
- -- Our use of goals does not supersede merit selection principles.

Company Name: Oklahoma Panhandle State University

Job Group: 1

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	17.6%	100%	17.6%
Availability of promotable, transferable, and trainable female employees within the organization.	0%	0%	0%
FINAL AVAILABILITY	,		17.6%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	9.5%	100%	9.5%
Availability of promotable, transferable, and trainable minority employees within the organization.	0%	0%	0%
FINAL AVAILABILITY	,		9.5%

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	0%	Yes <u>↑</u>	17.6%		
MINORITY	0%	Yes 🚹	9.5%		
MALE	100%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 1A

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	17.6%	75%	13.2%
Availability of promotable, transferable, and trainable female employees within the organization.	52%	25%	13%
FINAL AVAILABILITY			26.2%

MINORITY					
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %		
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	9.5%	75%	7.12%		
Availability of promotable, transferable, and trainable minority employees within the organization.	24%	25%	6%		
FINAL AVAILABILITY			13.12%		

UTILIZATION AND GOALS ANALYSIS				
GROUP % IN JG UNDER Y/N % GOALS				
FEMALE	0%	Yes 🚹	26.2%	
MINORITY	0%	Yes 🗘	13.12%	
MALE	100%			
TOTAL	100%			

Company Name: Oklahoma Panhandle State University

Job Group: 1B

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	23.69%	75%	17.77%
Availability of promotable, transferable, and trainable female employees within the organization.	43%	25%	10.75%
FINAL AVAILABILITY			28.52%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	14.4%	75%	10.8%
Availability of promotable, transferable, and trainable minority employees within the organization.	14%	25%	3.5%
FINAL AVAILABILITY			14.3%

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	52.38%	No	0%		
MINORITY	23.81%	No	0%		
MALE	47.62%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 1C

FEMALE					
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %		
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	23.74%	100%	23.74%		
Availability of promotable, transferable, and trainable female employees within the organization.	0%	0%	0%		
FINAL AVAILABILITY			23.74%		

MINORITY					
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %		
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	15.82%	100%	15.82%		
Availability of promotable, transferable, and trainable minority employees within the organization.	0%	0%	0%		
FINAL AVAILABILITY			15.82%		

UTILIZATION AND GOALS ANALYSIS				
GROUP % IN JG UNDER Y/N % GOALS				
FEMALE	33.33%	No	0%	
MINORITY	0%	Yes <u>↑</u>	15.82%	
MALE	66.67%			
TOTAL	100%			

Company Name: Oklahoma Panhandle State University

Job Group: 2A

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	43.7%	60%	26.22%
Availability of promotable, transferable, and trainable female employees within the organization.	25%	40%	10%
FINAL AVAILABILITY			36.22%

MINORITY					
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %		
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	17.2%	100%	17.2%		
Availability of promotable, transferable, and trainable minority employees within the organization.	0%	0%	0%		
FINAL AVAILABILITY			17.2%		

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	25%	Yes 🚹	36.22%		
MINORITY	0%	Yes 🚹	17.2%		
MALE	75%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 2B

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	43.7%	60%	26.22%
Availability of promotable, transferable, and trainable female employees within the organization.	56%	40%	22.4%
FINAL AVAILABILITY			48.62%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	17.2%	60%	10.32%
Availability of promotable, transferable, and trainable minority employees within the organization.	11%	40%	4.4%
FINAL AVAILABILITY			14.72%

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	25%	Yes 🚹	48.62%		
MINORITY	0%	Yes 🗘	14.72%		
MALE	75%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 2C

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	43.7%	60%	26.22%
Availability of promotable, transferable, and trainable female employees within the organization.	58%	40%	23.2%
FINAL AVAILABILITY			49.42%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	17.2%	60%	10.32%
Availability of promotable, transferable, and trainable minority employees within the organization.	13%	40%	5.2%
FINAL AVAILABILITY			15.52%

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	55.56%	No	0%		
MINORITY	11.11%	Yes <u>↑</u>	15.52%		
MALE	44.44%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 2D

FEMALE				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	43.73%	100%	43.73%	
Availability of promotable, transferable, and trainable female employees within the organization.	0%	0%	0%	
FINAL AVAILABILITY			43.73%	

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	17.21%	100%	17.21%
Availability of promotable, transferable, and trainable minority employees within the organization.	0%	0%	0%
FINAL AVAILABILITY			17.21%

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOAL					
FEMALE	58.33%	No	0%		
MINORITY	12.5%	Yes 🚹	17.21%		
MALE	41.67%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 3A

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	21.01%	40%	8.4%
Availability of promotable, transferable, and trainable female employees within the organization.	58%	60%	34.8%
FINAL AVAILABILITY			43.2%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	21.36%	40%	8.54%
Availability of promotable, transferable, and trainable minority employees within the organization.	17%	60%	10.2%
FINAL AVAILABILITY			18.74%

UTILIZATION AND GOALS ANALYSIS			
GROUP	% IN JG	UNDER Y/N	% GOALS
FEMALE	29.41%	Yes 📤	43.2%
MINORITY	23.53%	No	0%
MALE	70.59%		
TOTAL	100%		

Company Name: Oklahoma Panhandle State University

Job Group: 3B

FEMALE				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	13.51%	40%	5.4%	
Availability of promotable, transferable, and trainable female employees within the organization.  88% 60%				
FINAL AVAILABILITY			58.2%	

MINORITY				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	25.43%	40%	10.17%	
Availability of promotable, transferable, and trainable minority employees within the organization.     13% 60%				
FINAL AVAILABILITY			17.97%	

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	43.75%	Yes 📤	58.2%		
MINORITY	18.75%	No	0%		
MALE	56.25%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 4A

FEMALE	FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	93.01%	25%	23.25%	
Availability of promotable, transferable, and trainable female employees within the organization.	100%	75%	75%	
FINAL AVAILABILITY			98.25%	

MINORITY				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	4.65%	25%	1.16%	
Availability of promotable, transferable, and trainable minority employees within the organization.     75%				
FINAL AVAILABILITY			19.91%	

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	87.5%	Yes 🚹	98.25%		
MINORITY	12.5%	Yes 🚹	19.91%		
MALE	12.5%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 4B

FEMALE				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	83.99%	100%	83.99%	
Availability of promotable, transferable, and trainable female employees within the organization.  0% 0%				
FINAL AVAILABILITY			83.99%	

MINORITY				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	10.99%	100%	10.99%	
Availability of promotable, transferable, and trainable minority employees within the organization.  0% 0%				
FINAL AVAILABILITY			10.99%	

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	100%	No	0%		
MINORITY	25%	No	0%		
MALE	0%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 5

FEMALE				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	0%	100%	0%	
Availability of promotable, transferable, and trainable female employees within the organization.  0% 0%				
FINAL AVAILABILITY			0%	

MINORITY				
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %	
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	10%	100%	10%	
Availability of promotable, transferable, and trainable minority employees within the organization.      0%				
FINAL AVAILABILITY			10%	

UTILIZATION AND GOALS ANALYSIS					
GROUP % IN JG UNDER Y/N % GOALS					
FEMALE	0%	No	0%		
MINORITY	0%	Yes 🚹	10%		
MALE	100%				
TOTAL	100%				

Company Name: Oklahoma Panhandle State University

Job Group: 6

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	3.9%	100%	3.9%
Availability of promotable, transferable, and trainable female employees within the organization.	0%	0%	0%
FINAL AVAILABILITY			3.9%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
<ol> <li>Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.</li> </ol>	14.9%	100%	14.9%
Availability of promotable, transferable, and trainable minority employees within the organization.	0%	0%	0%
FINAL AVAILABILITY			14.9%

U	UTILIZATION AND GOALS ANALYSIS												
GROUP	% IN JG	UNDER Y/N	% GOALS										
FEMALE	0%	Yes 🚹	3.9%										
MINORITY	100%	No	0%										
MALE	100%												
TOTAL	100%												

Company Name: Oklahoma Panhandle State University

Job Group: 7

FEMALE			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of women having requisite skills in an area in which the contractor can reasonably recruit.	26.25%	100%	26.25%
Availability of promotable, transferable, and trainable female employees within the organization.	0%	0%	0%
FINAL AVAILABILITY			26.25%

MINORITY			
FACTORS	AVAILABILITY	% WEIGHT	WEIGHTED %
Availability of minorities having requisite skills in an area in which the contractor can reasonably recruit.	12.9%	100%	12.9%
Availability of promotable, transferable, and trainable minority employees within the organization.	0%	0%	0%
FINAL AVAILABILITY			12.9%

U	UTILIZATION AND GOALS ANALYSIS												
GROUP	% IN JG	UNDER Y/N	% GOALS										
FEMALE	50%	No	0%										
MINORITY	50%	No	0%										
MALE	50%												
TOTAL	100%												

## **UTILIZATION AND GOALS ANALYSIS**

					C	Curre	ent V	Nork	cforc	е								Availability							
									ľ	Vlino	ritie	s						Females			Minorities			entage pals	
Job Group	I Male I Fem	Female	Total			Ma	les					Fem	ales	;		Total Minority	% in Job	%	Under-	% in Job	%	Under-			
					В	Α	PI	ΑI	Н	2+	В	Α	PI	ΑI	Н	2+		Group	Availability	Utilized	Group	Availability	Utilized	Female	Minority
1	1	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	17.6%	Yes 🚹	0%	9.5%	Yes 🚹	17.6%	9.5%
1A	1	2	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	26.2%	Yes 🗘	0%	13.12%	Yes 🗘	26.2%	13.12%
1B	1	10	11	21	0	0	0	1	0	0	0	0	0	1	3	0	5	52.38%	28.52%	No	23.81%	14.3%	No	0%	0%
1C	1	4	2	6	0	0	0	0	0	0	0	0	0	0	0	0	0	33.33%	23.74%	No	0%	15.82%	Yes 🗘	0%	15.82%
2A	2	3	1	4	0	0	0	0	0	0	0	0	0	0	0	0	0	25%	36.22%	Yes 🚹	0%	17.2%	Yes 🚹	36.22%	17.2%
2B	2	6	2	8	0	0	0	0	0	0	0	0	0	0	0	0	0	25%	48.62%	Yes 🚹	0%	14.72%	Yes 🚹	48.62%	14.72%
2C	2	8	10	18	0	0	0	1	0	0	0	1	0	0	0	0	2	55.56%	49.42%	No	11.11%	15.52%	Yes 🚹	0%	15.52%
2D	2	10	14	24	0	0	0	0	1	1	0	0	0	1	0	0	3	58.33%	43.73%	No	12.5%	17.21%	Yes 🚹	0%	17.21%
3A	3	12	5	17	1	0	0	0	1	0	0	0	0	1	1	0	4	29.41%	43.2%	Yes 🚹	23.53%	18.74%	No	43.2%	0%
3B	3	9	7	16	1	1	0	0	0	0	1	0	0	0	0	0	3	43.75%	58.2%	Yes 🚹	18.75%	17.97%	No	58.2%	0%
4A	4	1	7	8	0	0	0	0	0	0	0	0	0	0	1	0	1	87.5%	98.25%	Yes 🚹	12.5%	19.91%	Yes 🚹	98.25%	19.91%
4B	4	0	8	8	0	0	0	0	0	0	0	0	0	0	2	0	2	100%	83.99%	No	25%	10.99%	No	0%	0%
5	5	2	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0%	0%	No	0%	10%	Yes 🚹	0%	10%
6	6	1	0	1	0	0	0	0	1	0	0	0	0	0	0	0	1	0%	3.9%	Yes 🚹	100%	14.9%	No	3.9%	0%
7	7	1	1	2	0	0	0	0	0	0	0	0	0	0	1	0	1	50%	26.25%	No	50%	12.9%	No	0%	0%
Totals		70	68	138	2	1	0	2	3	1	1	1	0	3	8	0	22								

# **UTILIZATION AND GOALS ANALYSIS**

## Goals Equaling More Than A Whole Person

		Nui	mber of Peo	ple					
Job		Female			Minority				
Group	Head Count	Yes / No	Add #	Head Count	Yes / No	Add #			
1	0.18	No	0	0.1	No	0			
1A	0.52	No	0	0.26	No	0			
1B	5.99	No	0	3	No	0			
1C	1.42	No	0	0.95	No	0			
2A	1.45	No	0	0.69	No	0			
2B	3.89	Yes	1	1.18	Yes	1			
2C	8.9	No	0	2.79	No	0			
2D	10.5	No	0	4.13	Yes	1			
3A	7.34	Yes	2	3.19	No	0			
3B	9.31	Yes	2	2.88	No	0			
4A	7.86	No	0	1.59	No	0			
4B	6.72	No	0	0.88	No	0			
5	0	No	0	0.2	No	0			
6	0.04	No	0	0.15	No	0			
7	0.52	No	0	0.26	No	0			

#### IDENTIFICATION OF PROBLEM AREAS 41 CFR 60-2.17(b)

#### A. OVERVIEW OF THE WORKFORCE

Oklahoma Panhandle State University has a total of 138 employees in 54 departments. An overview of our departments and the participation ratio of minorities and females in each of them indicate the following:

#### B. INDEPTH WORK FORCE ANALYSIS

1. Composition of the Work Force; the Job Area Acceptance Range - A study of the distribution of minorities and females in the workforce.

An analysis of the work force was made beginning with the application of the "JAAR" formula to all departments. Generally, the results of analyzing departments with 15 or less employees are not included in this analysis because work units of this size are not considered to be of a size significant enough to give meaningful data. However, we find it beneficial for managers to be aware of the specific EEO situation in their departments, even if the information does not have great statistical significance. Therefore, we have completed the "JAAR" analysis for each department.

#### Females:

An analysis of the distribution of females in our workforce shows that females make up 49.28% of our workforce and are found in all but 18 of our departments. Further, this analysis also reveals that females are underrepresented in 23 departments, overrepresented in 22 departments, and within range in 9 departments. This distribution pattern does not indicate that gender is a consideration in our placement policies. Employees are hired to fill vacancies that exist at the time of their hire. Once they are onboard, they are free to seek any position for which they are qualified and in which they are interested.

#### Minorities:

Minorities make up 15.94% of our workforce and are found in all but 39 of our departments. This analysis also reveals that minorities are underrepresented in 39 departments, overrepresented in 13 departments, and within range in 2 departments. An employee's minority status is not an adverse consideration in any of our employment activities. Employees are hired to fill vacancies that exist at the time of their hire. Once they are onboard, they are free to seek any position for which they are qualified and in which they are interested.

We have presented both overrepresentation and under representation as are shown in the various departments. We are aware of the results of this analysis and have developed programs to ensure greater female and minority representation where required.

## JAAR for ALL DEPARTMENTS

Department	Total	Female	Minority		Female Participation		Minority Participation
HPE	2	1	0	50%	WITHIN RANGE	0%	UNDERREPRESENTATION 🔥
Accounting	4	3	0	75%	OVERREPRESENTATION	0%	UNDERREPRESENTATION 🔥
Ad & Cont Ed	1	1	1	100%	OVERREPRESENTATION	100%	OVERREPRESENTATION
Admissions	3	2	2	66.67%	OVERREPRESENTATION	66.67%	OVERREPRESENTATION
Ag	3	1	0	33.33%	UNDERREPRESENTATION 🔥	0%	UNDERREPRESENTATION 🔥
Agronomy	1	0	0	0%	UNDERREPRESENTATION A	0%	UNDERREPRESENTATION A
Ani Sci	2	0	0	0%	UNDERREPRESENTATION 🔥	0%	UNDERREPRESENTATION 🔥
Animal Science	1	1	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION A
Art	4	1	1	25%	UNDERREPRESENTATION 🔥	25%	OVERREPRESENTATION
Athletics	21	4	4	19.05%	UNDERREPRESENTATION 🔥	19.05%	WITHIN RANGE
Beh & Soc Sci	5	1	0	20%	UNDERREPRESENTATION 🔥	0%	UNDERREPRESENTATION 🔥
Biology	2	0	1	0%	UNDERREPRESENTATION 🔥	50%	OVERREPRESENTATION
Bookstore	1	1	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION 🔥
Brain Gain	1	0	0	0%	UNDERREPRESENTATION 🔥	0%	UNDERREPRESENTATION 🔥
Business Adminstration	4	2	0	50%	WITHIN RANGE	0%	UNDERREPRESENTATION 🔥
Business Office	7	7	1	100%	OVERREPRESENTATION	14.29%	WITHIN RANGE

## JAAR for ALL DEPARTMENTS

Department	Total	Female	Minority		Female Participation			Minority Participation	
Campus Communications	1	1	0	100%	OVERREPRESENTATION		0%	UNDERREPRESENTATION	⚠
Campus Communinations	1	1	0	100%	OVERREPRESENTATION		0%	UNDERREPRESENTATION	<u> </u>
Chemistry	1	0	0	0%	UNDERREPRESENTATION	<u>^</u>	0%	UNDERREPRESENTATION	<u> </u>
CIS	6	3	0	50%	WITHIN RANGE		0%	UNDERREPRESENTATION	<u> </u>
Communications	5	3	1	60%	OVERREPRESENTATION		20%	OVERREPRESENTATION	
Counseling, Testing, Placement	2	1	0	50%	WITHIN RANGE		0%	UNDERREPRESENTATION	<u> </u>
Earth Sci	1	1	0	100%	OVERREPRESENTATION		0%	UNDERREPRESENTATION	⚠
Educ	6	3	2	50%	WITHIN RANGE		33.33%	OVERREPRESENTATION	
Education	1	1	1	100%	OVERREPRESENTATION		100%	OVERREPRESENTATION	
Financial Aid	3	3	0	100%	OVERREPRESENTATION		0%	UNDERREPRESENTATION	<u> </u>
Fiscal Affairs	2	1	0	50%	WITHIN RANGE		0%	UNDERREPRESENTATION	<b>→</b>
Grounds	1	0	0	0%	UNDERREPRESENTATION	⚠	0%	UNDERREPRESENTATION	⚠
Housing	1	0	0	0%	UNDERREPRESENTATION	⚠	0%	UNDERREPRESENTATION	⚠
HPE	1	0	0	0%	UNDERREPRESENTATION	⚠	0%	UNDERREPRESENTATION	<u> </u>
HSCR	3	2	0	66.67%	OVERREPRESENTATION		0%	UNDERREPRESENTATION	<u> </u>
Humanities	1	0	0	0%	UNDERREPRESENTATION	<u> </u>	0%	UNDERREPRESENTATION	⚠

## JAAR for ALL DEPARTMENTS

Department	Total	Female	Minority		Female Participation		Minority Participation
INDT	1	0	0	0%	UNDERREPRESENTATION 🔥	0%	UNDERREPRESENTATION 🚹
Industrial Tech	1	1	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION A
IT	1	0	1	0%	UNDERREPRESENTATION <u>A</u>	100%	OVERREPRESENTATION
IT	1	0	0	0%	UNDERREPRESENTATION <u>A</u>	0%	UNDERREPRESENTATION A
ITV	1	0	0	0%	UNDERREPRESENTATION <u>A</u>	0%	UNDERREPRESENTATION A
Library	5	5	1	100%	OVERREPRESENTATION	20%	OVERREPRESENTATION
Math & Physics	3	2	0	66.67%	OVERREPRESENTATION	0%	UNDERREPRESENTATION 🔥
McKee Library	1	0	0	0%	UNDERREPRESENTATION 🔥	0%	UNDERREPRESENTATION 🔥
Meat Lab	1	0	0	0%	UNDERREPRESENTATION <u>A</u>	0%	UNDERREPRESENTATION A
Music	1	1	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION A
Noble Center	2	2	2	100%	OVERREPRESENTATION	100%	OVERREPRESENTATION
Nursing	2	2	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION A
Physical Plant	2	0	1	0%	UNDERREPRESENTATION <u>A</u>	50%	OVERREPRESENTATION
President	3	1	0	33.33%	UNDERREPRESENTATION <u>A</u>	0%	UNDERREPRESENTATION A
Registrar	1	0	0	0%	UNDERREPRESENTATION <u>A</u>	0%	UNDERREPRESENTATION A
Student Services	2	1	0	50%	WITHIN RANGE	0%	UNDERREPRESENTATION A

## JAAR for ALL DEPARTMENTS

## 2016 AAP Year

Department	Total	Female	Minority		Female Participation		Minority Participation			
Univ College	1	1	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION	<u> </u>		
Univ Farm	2	0	0	0%	UNDERREPRESENTATION <u></u>	0%	UNDERREPRESENTATION	<u>^</u>		
University College	3	3	0	100%	OVERREPRESENTATION	0%	UNDERREPRESENTATION	<u> </u>		
Upward Bound	2	2	2	100%	OVERREPRESENTATION	100%	OVERREPRESENTATION			
VPAAO	2	1	1	50%	WITHIN RANGE	50%	OVERREPRESENTATION			
Water Quality	2	1	0	50%	WITHIN RANGE	0%	UNDERREPRESENTATION	<u> </u>		
TOTAL	138	68	22							
PERCENT PARTICIPATION	ERCENT PARTICIPATION		15.94%							

	LOWEST	HIGHEST
FEMALE RANGE	39.42%	59.13%
MINORITY RANGE	12.75%	19.13%

#### Explanation of Adverse Impact Analysis of Employment Action:

The Adverse Impact Analysis is a statistical measure used to determine whether discrimination is taking place in employment actions. The Adverse Impact Analysis is also known as the four-fifths rule. An adverse impact in an employment action does not prove that discrimination has taken place. It is an indicator that discrimination may have taken place and the employer must analyze the procedure to determine the cause of the adverse impact. The Adverse Impact Analysis formula and its appropriate use are found at 41 CFR 60-3.4(D).

"A selection rate for any race, sex, or ethnic group which is less than four-fifths (4/5) (or 80%) of the rate for the group with the highest rate will generally be regarded by the Federal enforcement agencies as evidence of adverse impact while a greater than four-fifths rate will generally not be regarded by Federal enforcement agencies as evidence of adverse impact.... Where the user has not maintained data on adverse impact as required by the documentation section of applicable guidelines, the Federal enforcement agencies may draw an inference of adverse impact of the selection process from the failure of the user to maintain such data..." 41 CFR 60-3.4(D)

#### Explanation of Standard Deviation (z-square) Analysis:

Like the Adverse Impact Analysis, the Standard Deviation Analysis measures the difference in the rate at which males and non-minorities are selected as compared to the rate at which females and minorities are selected. In positive actions like hires and promotions, whenever male and non-minority rates of selection are 2 or more standards than are the rate at which females and minorities are selected, there will be a presumption of discrimination. The employer must review the employment actions involved to determine if the actions taken were job related and consistent with business necessity. If not, corrective actions are required to correct the disparity.

In terminations, a negative employment action, the interpretation is reversed. Whenever the rate at which females and minorities are terminated is -2 or less standards than the rate at which males and non-minorities are terminated, there will be a presumption that discrimination is involved unless the employer can show that the reasons for the terminations are job related and consistent with business necessity. If not, corrective actions are required to correct the deficiency.

Job groups with 2 or more standards requiring attention will be identified with a flag.

2. Composition of Applicant Flow & Its Relationship to the company's Hiring Experience.

#### Females:

Females experienced adverse impact in the Hires that took place in Job Groups 1B, 2B, 2D and 3A. Our review of the Applicant Flow Log shows that the reasons for non-selection were: Better Qualified Applicant Selected, incomplete packet, Insufficient experience, Internal candidate selected and Withdrew application.

#### Minorities:

Minorities experienced adverse impact in the Hires that took place in Job Groups 1B, 2B, 2D, 3A and 4A. Our review of the Applicant Flow Log shows that the reasons for non-selection were: Better Qualified Applicant Selected, incomplete packet, Insufficient experience, and Withdrew application.

## ADVERSE IMPACT ANALYSIS

## **Hires to Applicants**

Oklahoma Panhandle State University July 1, 2015 through June 30, 2016

		Applica	ants							Hires				
Job Group	Male	Female	Minority	Non- Minority	Male	% Male	Female	% Female	Females Adversely Affected?	Minority	% Minority	Non- Minority	% Non- Minority	Minorities Adversely Affected?
1									NO					NO
1A									NO					NO
1B	2	6	4	4	2	100%	2	33.33%	YES 🗘	1	25%	4	100%	YES 📤
1C	1	2	2	1	0	0%	0	0%	NO	1	50%	0	0%	NO
2A									NO					NO
2B	6	2	5	3	2	33.33%	0	0%	YES 🗘	1	20%	1	33.33%	YES 🚹
2C	0	1	1	0	0	0%	0	0%	NO	1	100%	0	0%	NO
2D	4	5	2	7	4	100%	3	60%	YES 🗘	1	50%	7	100%	YES 🚹
3A	2	9	3	8	1	50%	3	33.33%	YES 🚹	0	0%	4	50%	YES 🚹
3B	12	1	5	8	10	83.33%	1	100%	NO	5	100%	6	75%	NO
4A	2	15	4	13	0	0%	6	40%	NO	1	25%	5	38.46%	YES 🚹
4B	1	8	1	8	0	0%	3	37.5%	NO	1	100%	2	25%	NO
5									NO					NO
6									NO					NO
7			·						NO					NO
Totals	30	49	27	52	19		18			12		29		

Total Applicants	79
Total Hires	37

Standard Deviation Analysis of Hires vs. Applicants.

Females:

There was no standard deviation greater than 2 found in the hires analysis of females.

Minorities:

A standard deviation of 2 or greater when comparing non-minorities vs. minorities was found in job group 1B.

## Standard Deviation - Hires to Applicants

# Oklahoma Panhandle State University July 1, 2016

			#	of Sta	andard Dev	ia	tions Rep	resent	ed				
Job		Ma	ile vs. Fen	nale			Non-Minority vs. Minority						
Group	Male	9	Fema	Standard		Non-Minortiy		Minority		Standard			
	Selected	Total	Selected	Total	Deviation		Selected	Total	Selected	Total	Deviation		
1													
1A													
1B	2	2	2	6	1.63		4	4	1	4	2.19 🚹		
1C	0	1	0	2	0		0	1	1	2	-0.87		
2A													
2B	2	6	0	2	0.94		1	3	1	5	0.42		
2C	0	0	0	1	N/A		0	0	1	1	N/A		
2D	4	4	3	5	N/A		7	7	1	2	N/A		
ЗА	1	2	3	9	0.44		4	8	0	3	1.54		
3B	10	12	1	1	-0.44		6	8	5	5	N/A		
4A	0	2	6	15	-1.11		5	13	1	4	N/A		
4B	0	1	3	8	-0.75		2	8	1	1	-1.5		
5													
6													
7													

N/A = Insufficient numbers to complete the analysis.



O Female Employees, 0 Minority Employees, *or* a Standard Deviation of 2 or greater in the respective job group.

#### 3. Promotions

#### Females:

Females experienced adverse impact in the Promotions that took place in Job Groups 1C and 3B. A review of each of the promotions shows that the employees were promoted within their lines of progression and were the best qualified candidates. Other factors influencing the promotions were Job Bid and Most qualified.

#### Minorities:

Minorities experienced adverse impact in the Promotions that took place in Job Groups 1B, 2D and 3B. The promotions were a result of Job Bid and Progression of duties.

### ADVERSE IMPACT ANALYSIS

## **Promotions**

Oklahoma Panhandle State University July 1, 2015 through June 30, 2016

		Incumb	ents						Р	romotions	5			
Job Group	Male	Female	Minority	Non- Minority	Male	% Male	Female	% Female	Females Adversely Affected?	Minority	% Minority	Non- Minority	% Non- Minority	Minorities Adversely Affected?
1	1	0	0	1					NO					NO
1A	2	0	0	2					NO					NO
1B	21	11	4	28	0	0%	1	9.09%	NO	0	0%	1	3.57%	YES 🗘
1C	7	2	0	9	1	14.29%	0	0%	YES 🚹	0	0%	1	11.11%	NO
2A	4	0	0	4					NO					NO
2B	11	3	0	14	0	0%	1	33.33%	NO	0	0%	1	7.14%	NO
2C	17	9	3	23					NO					NO
2D	37	17	3	51	1	2.7%	2	11.76%	NO	0	0%	3	5.88%	YES 🚹
3A	12	3	2	13					NO					NO
3B	20	8	5	23	1	5%	0	0%	YES 🚹	0	0%	1	4.35%	YES 🚹
4A	8	7	3	12	1	12.5%	2	28.57%	NO	2	66.67%	1	8.33%	NO
4B	6	6	1	11					NO					NO
5	2	0	0	2					NO					NO
6	1	0	1	0					NO					NO
7	2	1	1	2					NO					NO
Total	151	67	23	195	4		6			2		8		

Total Incumbents	218
Total Promotions	10

Standard Deviation Analysis of Promotions.

#### Females:

There was no standard deviation greater than 2 found in the promotions analysis of females.

#### Minorities:

There was no standard deviation greater than 2 found in the promotions analysis of minorities. Our analysis has indicated that there is zero participation by minorities in the job group 1B.

#### **Standard Deviation - Promotions**

# Oklahoma Panhandle State University July 1, 2016

			#	f of Sta	andard Dev	ia	tions Rep	resent	ed		
Job		Ma	ile vs. Fen	nale			N	lon-Mi	nority vs.	Minori	ity
Group	Male	9	Fema	Standard		Non-Minortiy		Minority		Standard	
	Selected	Total	Selected	Total	Deviation		Selected	Total	Selected	Total	Deviation
1											
1A											
1B	0	1	1	1	-1.41		1	1	0	0	N/A 🚹
1C	1	3	0	1	0.67		1	3	0	1	0.67
2A											
2B	0	2	1	1	-1.73		1	2	0	1	0.87
2C											
2D	1	1	2	1	N/A		3	1	0	1	N/A
ЗА											
3B	1	1	0	1	1.41		1	1	0	1	1.41
4A	1	1	2	1	N/A		1	1	2	1	N/A
4B											
5											
6											
7											

N/A = Insufficient numbers to complete the analysis.



O Female Employees, 0 Minority Employees, *or* a Standard Deviation of 2 or greater in the respective job group.

#### 4. Terminations

#### Females:

Females experienced adverse impact in the Terminations for Cause that took place in Job Group 2D. Reasons for terminations were: Contract not renewed.

#### Minorities:

Minorities experienced adverse impact in the Terminations for Cause that took place in Job Group 3B. The terminations were a result of Contract not renewed and Contract was up.

## **ADVERSE IMPACT ANALYSIS**

## **Terminations - All**

Oklahoma Panhandle State University July 1, 2015 through June 30, 2016

		Incumb	ents						Tern	ninations -	- All			
Job Group	Male	Female	Minority	Non- Minority	Male	% Male	Female	% Female	Females Adversely Affected?	Minority	% Minority	Non- Minority	% Non- Minority	Minorities Adversely Affected?
1	1	0	0	1					NO					NO
1A	2	0	0	2	1	50%	0	0%	NO	0	0%	1	50%	NO
1B	21	11	4	28	1	4.76%	1	9.09%	YES	0	0%	2	7.14%	NO
1C	7	2	0	9	1	14.29%	0	0%	NO	0	0%	1	11.11%	NO
2A	4	0	0	4	1	25%	0	0%	NO	0	0%	1	25%	NO
2B	11	3	0	14	3	27.27%	0	0%	NO	0	0%	3	21.43%	NO
2C	17	9	3	23	1	5.88%	2	22.22%	YES	0	0%	3	13.04%	NO
2D	37	17	3	51	1	2.7%	4	23.53%	YES	1	33.33%	4	7.84%	YES
ЗА	12	3	2	13					NO					NO
3B	20	8	5	23	9	45%	1	12.5%	NO	5	100%	5	21.74%	YES
4A	8	7	3	12	0	0%	2	28.57%	YES	0	0%	2	16.67%	NO
4B	6	6	1	11					NO					NO
5	2	0	0	2					NO					NO
6	1	0	1	0					NO					NO
7	2	1	1	2					NO					NO
Total	151	67	23	195	18		10			6		22		

Total Incumbents	218
Total Terminations	28

### ADVERSE IMPACT ANALYSIS

## **Terminations - For Cause**

Oklahoma Panhandle State University July 1, 2015 through June 30, 2016

		Incumb	ents						Termina	itions - Fo	r Cause			
Job Group	Male	Female	Minority	Non- Minority	Male	% Male	Female	% Female	Females Adversely Affected?	Minority	% Minority	Non- Minority	% Non- Minority	Minorities Adversely Affected?
1	1	0	0	1					NO					NO
1A	2	0	0	2					NO					NO
1B	21	11	4	28					NO					NO
1C	7	2	0	9					NO					NO
2A	4	0	0	4					NO					NO
2B	11	3	0	14	1	9.09%	0	0%	NO	0	0%	1	7.14%	NO
2C	17	9	3	23					NO					NO
2D	37	17	3	51	0	0%	1	5.88%	YES 🚹	0	0%	1	1.96%	NO
3A	12	3	2	13					NO					NO
3B	20	8	5	23	4	20%	0	0%	NO	3	60%	1	4.35%	YES 🚹
4A	8	7	3	12					NO					NO
4B	6	6	1	11					NO					NO
5	2	0	0	2					NO					NO
6	1	0	1	0					NO					NO
7	2	1	1	2					NO					NO
Total	151	67	23	195	5		1			3		3		

Total Incumbents	218
Total Terminations	6

Standard Deviation Analysis of Terminations.

#### Females:

There was no standard deviation greater than 2 found in the terminations analysis of females.

#### Minorities:

A standard deviation of 2 or greater when comparing non-minorities vs. minorities was found in job group 3B. Our analysis has indicated that there is zero participation by minorities in the job group 2B.

### **Standard Deviation - Terminations**

## Oklahoma Panhandle State University July 1, 2016

			#	of Sta	andard Dev	ia	tions Rep	resent	ed				
Job		Ma	ıle vs. Fen	nale			Non-Minority vs. Minority						
Group	Male	9	Female		Standard		Non-Min	ortiy	Minority		Standard		
	Selected	Total	Selected	Total	Deviation		Selected	Total	Selected	Total	Deviation		
1													
1A													
1B													
1C													
2A													
2B	1	11	0	3	0.54		1	14	0	0	N/A 🚹		
2C													
2D	0	37	1	17	-1.49		1	51	0	3	0.24		
ЗА													
3B	4	20	0	8	1.37		1	23	3	5	-3.22 🚹		
4A													
4B													
5													
6													
7													

N/A = Insufficient numbers to complete the analysis.

= 0 Female Employees, 0 Minority Employees, or a Standard Deviation of 2 or greater in the respective job group.

#### 5. Compensation Analysis

In the following display, we have completed an annual analysis of the compensation of all employees listed as full time. The formula used in the compensation analysis is found in the EO Survey utilized by the OFCCP. The report is designed to show the relationships between male and female and minority and non-minority salaries as they are found in the various job groups. Salaries displayed compare total minority and non-minority male and female salaries and then displays the salaries of both groups showing the low, high, and average minority male and non-minority males and female salaries.

## **COMPENSATION ANALYSIS - FEMALES**

Job Group	TOT EMP	Minority Females				TOT EMP	Non-Minority Females			
	#	Total \$	Low	High	Average	#	Total \$	Low	High	Average
1										
1A										
1B	4	\$247,262.00	\$32,500.00	\$93,770.00	\$61,815.50	7	\$403,494.00	\$30,000.00	\$74,121.00	\$57,642.00
1C						2	\$113,556.00	\$35,556.00	\$78,000.00	\$56,778.00
2A						1	\$44,998.00	\$44,998.00	\$44,998.00	\$44,998.00
2B						2	\$107,725.00	\$50,000.00	\$57,725.00	\$53,862.50
2C	1	\$43,000.00	\$43,000.00	\$43,000.00	\$43,000.00	9	\$369,372.00	\$36,349.00	\$46,136.00	\$41,041.33
2D	1	\$37,235.00	\$37,235.00	\$37,235.00	\$37,235.00	13	\$400,500.00	\$1,050.00	\$50,471.00	\$30,807.69
3A	2	\$110,500.00	\$38,500.00	\$72,000.00	\$55,250.00	3	\$136,200.00	\$41,200.00	\$50,000.00	\$45,400.00
3B	1	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	6	\$165,890.00	\$18,180.00	\$35,000.00	\$27,648.33
4A	1	\$41,166.00	\$41,166.00	\$41,166.00	\$41,166.00	6	\$194,477.00	\$24,500.00	\$38,076.00	\$32,412.83
4B	2	\$54,500.00	\$26,500.00	\$28,000.00	\$27,250.00	6	\$145,673.00	\$21,431.00	\$28,500.00	\$24,278.83
5										
6										
7	1	\$17,117.00	\$17,117.00	\$17,117.00	\$17,117.00					

## **COMPENSATION ANALYSIS - MALES**

Job Group	TOT EMP	Minority Males					Non-Minority Males			
	#	Total \$	Low	High	Average	#	Total \$	Low	High	Average
1						1	\$225,000.00	\$225,000.00	\$225,000.00	\$225,000.00
1A						2	\$277,340.00	\$119,000.00	\$158,340.00	\$138,670.00
1B	1	\$95,347.00	\$95,347.00	\$95,347.00	\$95,347.00	9	\$616,271.00	\$37,099.00	\$114,400.00	\$68,474.56
1C						4	\$142,101.00	\$30,200.00	\$45,590.00	\$35,525.25
2A						3	\$131,043.00	\$32,961.00	\$51,996.00	\$43,681.00
2B						6	\$305,147.00	\$41,705.00	\$63,400.00	\$50,857.83
2C	1	\$47,755.00	\$47,755.00	\$47,755.00	\$47,755.00	7	\$310,487.00	\$38,110.00	\$48,800.00	\$44,355.29
2D	2	\$74,934.00	\$37,000.00	\$37,934.00	\$37,467.00	8	\$241,805.00	\$1,050.00	\$47,116.00	\$30,225.63
3A	2	\$108,224.00	\$40,000.00	\$68,224.00	\$54,112.00	10	\$524,483.00	\$13,359.00	\$100,000.00	\$52,448.30
3B	2	\$54,454.00	\$25,000.00	\$29,454.00	\$27,227.00	7	\$143,317.00	\$4,000.00	\$33,200.00	\$20,473.86
4A						1	\$22,500.00	\$22,500.00	\$22,500.00	\$22,500.00
4B										
5						2	\$103,675.00	\$31,875.00	\$71,800.00	\$51,837.50
6	1	\$33,305.00	\$33,305.00	\$33,305.00	\$33,305.00					
7						1	\$38,563.00	\$38,563.00	\$38,563.00	\$38,563.00

Standard Deviation Analysis of Salaries.

#### Females:

There was no standard deviation greater than 2 found in the salary analysis of females. Our analysis has indicated that there is zero participation by females in job groups 1, 1A, 5 and 6.

#### Minorities:

There was no standard deviation greater than 2 found in the salary analysis of minorities. Our analysis has indicated that there is zero participation by minorities in the job groups 1, 1A, 1C, 2A, 2B and 5.

### Standard Deviation Analysis of Salaries

# Oklahoma Panhandle State University July 1, 2016

	# of Standard Deviations Represented								
Job		Male vs. I	Female		Non-Minority vs. Minority				
Group	Total Male	Total Female	Standard Deviation		Total Non- Minority	Total Minority	Standard Deviation		
1	1	0	N/A 🚹		1	0	N/A 🚹		
1A	2	0	N/A 🚹		2	0	N/A 🚹		
1B	10	11	1.29		16	5	-0.43		
1C	4	2	-2.08		6	0	N/A 🔥		
2A	3	1	N/A		4	0	N/A 🚹		
2B	6	2	-0.46		8	0	N/A 🚹		
2C	8	10	1.96		16	2	-0.92		
2D	10	14	0.07		21	3	-0.75		
3A	12	5	0.32		13	4	-0.34		
3B	9	7	-1.01		13	3	-0.06		
4A	1	7	N/A		7	1	N/A		
4B	0	8	N/A		6	2	-1.59		
5	2	0	N/A 🚹		2	0	N/A 🚹		
6	1	0	N/A 🚹		0	1	N/A		
7	1	1	N/A		1	1	N/A		

N/A = Insufficient numbers to complete the analysis.

= 0 Female Employees, 0 Minority Employees, or a Standard Deviation of 2 or greater in the respective job group.
 = Analysis could not be completed due to Exempt, Commissioned, and/or 'N/A' Salaries

#### 6. Facilities and Company-Sponsored Programs

Facility and company-sponsored programs are available to all employees in accordance with our Equal Opportunity Policy. No problems have been identified in this area.

#### 7. Seniority Practices

An employee's experience with Oklahoma Panhandle State University is of great importance to us as it gives us the surety of a correct and expeditious performance of work assignments. We monitor this element of an employee's work history and are certain that no discrimination is found in our seniority policy or practice.

#### 8. OJT is available.

#### 9. Workforce attitude

Our experience supports the conclusion that there is no serious lack of support and commitment by managers to implement the Company's EEO policy. Lack of support of EEO/AA by any manager will not be tolerated.

#### 10. Technical Compliance Phase

All technical phases of compliance are being met. All required posters are exhibited where applicants and employees may review them. The required certifications to recruitment sources are sent out at least annually. Applications and related employment data are maintained as required by federal legislation and guidelines.

#### C. ANALYSIS CONCLUSIONS:

Oklahoma Panhandle State University has conducted these analyses in order to ensure that our commitment to EEO and Affirmative Action is being fully implemented. Having completed such analyses, we have concluded the following:

- 1. Where underutilization in any job group exists, as that term is defined in the regulation [see 41 CFR 60-2.15], goals and timetables have been established.
- The lateral and vertical movement of minority and women employees is occurring at a generally satisfactory rate, given their availability. Significant problems do not exist concerning promotions and improved job opportunities for minorities and women.

3. The minority and female participation in our work force overall indicate that their presence is at a rate that is generally characteristic of similar industries in our area. Oklahoma Panhandle State University has recruited extensively for qualified minorities and females. We will continue to seek minorities and females to fill all openings in our work force.

- 4. Application forms and related pre-employment inquiry forms comply with applicable federal, state and local EEO laws.
- 5. The mental and physical job requirements for all positions in the company are reviewed for accuracy on an ongoing basis with special attention given to new positions as they are added to the work force.
- 6. Where Oklahoma Panhandle State University uses specific selection procedures for its jobs, they are job-related. Further, in compliance with the Uniform Guidelines on Employee Selection Procedures, job groups will continue to be studied for the purpose of ensuring that our selection process does not have any adverse impact on minorities and women.
- 7. The referral ratio of qualified minorities and women to the hiring supervisor or manager does not indicate that a higher percentage of minorities or women are being unreasonably rejected as compared to the percentage of non-minorities or men. Personnel fully cognizant of our EEO policy perform employment interviewing and screening.
- 8. Minorities and women are not excluded from any company-sponsored activities or programs and such programs are fully integrated.
- 9. No de facto segregation exists at Oklahoma Panhandle State University.
- 10. No artificial barriers or restrictive seniority provisions that result in overt or inadvertent discrimination exist. The rate of upward mobility of women and minorities is reasonable, given their availability.
- 11. Support for our Equal Employment Opportunity policy on the part of managers, supervisors and employees is strong. The written Affirmative Action Plan is fully communicated to all levels of management.

12. The techniques that have been established for evaluating the effectiveness of our AAP includes periodic review of the employment data. Further, the EEO Officer will continue to make periodic reports to management regarding the status of the AAP and the progress being made.

- 13. There is no lack of access to suitable housing, which might impede the employment of minorities and women by Oklahoma Panhandle State University.
- 14. Transportation, both public and private, is not a significant problem with respect to minority and female employment.
- 15. Subcontractors and suppliers utilized by us are advised of their EEO responsibilities. Further, purchase orders contain the required Equal Opportunity Clause. (See Appendix)
- 16. EEO posters provided by the federal government are prominently displayed in appropriate places at Oklahoma Panhandle State University.

# DEVELOPMENT AND EXECUTION OF ACTION ORIENTED PROGRAMS 41 CFR 60-2.17(c)

- A. The company will continue to take the following actions:
  - 1. Conduct a detailed analysis of position descriptions to ensure that they actually reflect position functions and are consistent for the same position from one location to another. This analysis is conducted each time a vacant position is filled by a promotion or hiring action. Additionally, we have established a schedule for the review of the mental and physical qualifications of all positions at Oklahoma Panhandle State University. This analysis involves the identification of the essential job functions and is a positive response to the demands of the ADA of 1990. (See schedule in the Veterans and Disabled AAPs)

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

2. On a continuous basis, Oklahoma Panhandle State University reviews worker specification throughout the organization giving special attention to academic, experience, and skill requirements to ensure such requirements do not constitute inadvertent discrimination.

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

3. Evaluate the total selection process to ensure freedom from bias and aid in the attainment of goals and objectives.

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

4. Aggressively recruit minority and female applicants seeking out those qualified to perform our jobs. This activity bolsters our commitment to increase the minority and female participation in our work force. We will continue to seek out women in skilled areas by working closely with the Vo-Tech centers, the State Employment Service, and other sources made available to us.

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

5. Minority and female employees are given equal opportunity for promotion. We actively encourage minorities and females to seek out job advancement.

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

6. Facilities and company-sponsored social and recreational activities are desegregated and we will actively encourage all employees to participate.

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

7. Training programs are readily available to minorities and females within the company in many areas of the company's work force. All programs are equally available to both females and minorities.

Responsible Official: Dana Collins, EEO Officer

Completion Date: Ongoing project

### INTERNAL AUDIT REPORTING SYSTEMS 41 CFR 60-2.17(d)

Oklahoma Panhandle State University believes that one of the most important elements for effective implementation of a written Affirmative Action Plan is an adequate internal audit and reporting system. Through this system, progress can be monitored and management kept continuously informed. For this purpose, we have established the following internal audit and reporting system.

- 1. Records of applicants, hires, promotions, and terminations will continue to be monitored at all levels to ensure that our EEO policy is carried out. Records of hires, promotions, transfers and separations will continue to be maintained by job groups.
- 2. Progress toward meeting goals and timetables will continue to be measured periodically.
- 3. The EEO Officer is responsible for reviewing report results periodically with appropriate levels of management.
- 4. Where necessary, the EEO Officer communicates regularly, at least on an annual basis, with senior management concerning recommendations to improve EEO performance.
- 5. Diagram(s) of employment actions have been added to our audit and reporting system. It clearly shows employment activity by job group allowing a clear grasp of actions taken.
- 6. Promotions are defined as a move upward in job groups. Transfers are defined as a move within a job group.

### INTERNAL AUDIT OF EMPLOYMENT ACTIONS

Oklahoma Panhandle State University For the period July 1, 2015 through June 30, 2016

Job	Applicants			Hires			Promotions			Transfers			Terminations		
Group	тот	FEM	MIN	тот	FEM	MIN	тот	FEM	MIN	тот	FEM	MIN	тот	FEM	MIN
1															
1A													1	0	0
1B	8	6	4	4	2	1	1	1	0				2	1	0
1C	3	2	2	0	0	1	1	0	0				1	0	0
2A													1	0	0
2B	8	2	5	2	0	1	1	1	0				3	0	0
2C	1	1	1	0	0	1							3	2	0
2D	9	5	2	7	3	1	3	2	0				5	4	1
ЗА	11	9	3	4	3	0									
3B	13	1	5	11	1	5	1	0	0				10	1	5
4A	17	15	4	6	6	1	3	2	2				2	2	0
4B	9	8	1	3	3	1									
5															
6															
7															

A discussion of these actions can be found in Chapter 7 of this AAP.

### ANALYSIS OF PRIOR YEAR GOALS

In the following display, in those job groups in which a female or minority goal amounts to less than a full person, and no placement of females or minorities took place in that job group during this reporting period, we state that the goal has been met. Since there is no obligation to meet a goal of less than a person, this statement represents our positive, but unsuccessful efforts, to meet our goals. To say that we did not meet a goal when that goal is less than a full person makes no more sense than to say we met a partial person goal since in either case, the obligation to meet the goal has ceased to bind.

### ANALYSIS OF ANNUAL GOALS FOR THE PRIOR YEAR

### Oklahoma Panhandle State University July 1, 2016

Job Group	% Goals Date: July 1, 2015		Placements  For the period July 1, 2015 through June 30, 2016								Minority Goals Met
	Female	Minority	Total Placements	Expe	ected	Ac	tual	Difference		V ( N-	Vac (Na
				Female	Minority	Female	Minority	Female	Minority	Yes / No	Yes / No
1	17.6%	9.5%	0	0	0	0	0	0	0	N/A	N/A
1A	27.2%	12.62%	1	0	0	1	0	1	0	Yes	Yes
1B	0%	0%	6	0	0	3	2	3	2	Yes	Yes
1C	0%	12.82%	0	0	0	0	1	0	1	N/A	N/A
1D	35.56%	26.7%	0	0	0	0	0	0	0	N/A	N/A
2A	53.6%	14.42%	1	0	0	1	0	1	0	Yes	Yes
2B	59.73%	15.7%	2	1	0	0	1	-1	1	No 🚹	Yes
2C	57.2%	0%	3	1	0	2	1	1	1	Yes	Yes
2D	0%	14.96%	7	0	1	3	1	3	0	Yes	Yes
ЗА	33.09%	24.5%	6	1	1	3	1	2	0	Yes	Yes
3B	0%	0%	12	0	0	2	5	2	5	Yes	Yes
4A	97.34%	0%	6	5	0	6	1	1	1	Yes	Yes
4B	0%	0%	3	0	0	3	1	3	1	Yes	Yes
5	0%	10%	0	0	0	0	0	0	0	N/A	N/A
6	3.9%	0%	0	0	0	0	0	0	0	N/A	N/A
7	0%	0%	0	0	0	0	0	0	0	N/A	N/A

# COMPLIANCE WITH SEX DISCRIMINATION GUIDELINES 41 CFR 60-20

Oklahoma Panhandle State University complies with the sex discrimination guidelines issued by OFCCP and set forth in 41 CFR 60-20, as follows:

- Oklahoma Panhandle State University's employment advertising does not express a sex preference and, if printed, does not appear in sex segregated columns. Individuals of both sexes are recruited for all jobs.
- Oklahoma Panhandle State University's policy manual states that there will be no discrimination on account of sex.
- Oklahoma Panhandle State University recruits employees of both sexes for all positions.
- Oklahoma Panhandle State University does not rely upon a state "protective" laws to deny women employees the right to any job they are qualified to perform.
- Oklahoma Panhandle State University offers employees of both sexes an equal employment opportunity for any jobs they are qualified to perform.
- Oklahoma Panhandle State University does not make any distinction between married and unmarried persons of one sex that is not made between married and unmarried persons of the other sex.
- Oklahoma Panhandle State University does not deny employment to women with young children.
- Oklahoma Panhandle State University provides appropriate physical facilities to both sexes.
- Oklahoma Panhandle State University does not penalize, in conditions of employment, employees who require time away from work for childbearing. Employees returning to work following childbirth shall be reinstated to their original job or to a position of like status and pay, without loss of service credits.

- Disabilities caused by or contributed to by pregnancy, childbearing, or related medical conditions are treated the same as disabilities caused by or contributed to by other medical conditions under the Company's insurance plan.

- Oklahoma Panhandle State University does not, on the basis of sex, specify any differences between men and women employees in either mandatory or optional retirement age.
- Oklahoma Panhandle State University's wage schedules are not related to or based upon sex.
- Oklahoma Panhandle State University does not restrict one sex to certain job groups.

In addition to the above, Oklahoma Panhandle State University will continue to take affirmative action as follows:

- Encourage women to apply for all positions in Oklahoma Panhandle State University for which they are qualified.
- Encourage women to participate in management training programs if and when used by Oklahoma Panhandle State University.
- Encourage women to apply for all training programs that can facilitate their ability to advance.

Company management has been made aware of the requirements set forth above. Further, the principles contained in these guidelines have been incorporated into the EEO policy of Oklahoma Panhandle State University.

# GUIDELINES ON DISCRIMINATION BECAUSE OF RELIGION OR NATIONAL ORIGIN 41 CFR 60-50

### COMPANY POLICY ON RELIGION AND NATIONAL ORIGIN

It is the policy of Oklahoma Panhandle State University to ensure equal employment opportunity to all employees without regard to religion or national origin. We have and will continue to hire applicants and to employ, promote, transfer, recruit, layoff or terminate employees for employment, as well as ensure that compensation and selection for training are accomplished without regard to religion or national origin. We ensure through the review of our policies and procedures that various religious and ethnic groups receive fair consideration for all job opportunities. Should deficiencies be identified, appropriate outreach and recruitment activities will be undertaken to correct them. Some of our affirmative actions are:

- 1. Through internal communications and appropriate procedures we try to foster understanding, acceptance and support to ensure equal employment opportunity for all persons regardless of religion or national origin.
- 2. Periodically, we inform all employees verbally or in writing of our commitment to equal employment opportunity for all persons regardless of religion or national origin.
- 3. We enlist the assistance and support of recruitment sources to refer prospective employees without regard to religion or national origin. As appropriate, we seek out applicants from educational institutions with a substantial enrollment of students from various religious and ethnic groups.
- 4. We review employment records to determine the availability of promotable and transferable employees without regard to their religious or ethnic affiliation.
- 5. We use religious and ethnic media for institutional and employment advertising when appropriate.

6. We make reasonable accommodations to the religious observances and practices of employees and prospective employees, especially to those who regularly observe Friday evening and Saturday or some other day of the week as their Sabbath. Further, we accommodate those who observe certain religious holidays during the year unless undue hardship is involved. To determine what constitutes undue hardship, the following factors are considered:

- a. Business necessity
- b. Financial costs and expenses
- c. Resulting personnel problems

# Oklahoma Panhandle State University AFFIRMATIVE ACTION PLAN FOR INDIVIDUALS WITH DISABLITIES AND PROTECTED VETERANS

Prepared in accordance with 41 CFR Chapter 60-250 and 60-741
Dana Collins EEO Officer
Timothy Faltyn President

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### **POLICY**

Oklahoma Panhandle State University is committed to the principles of Equal Employment Opportunity and Affirmative Action. It is our policy to carry out our employment actions in a positive manner to ensure equal employment opportunity for all employees and applicants without regard to disability, Vietnam, disabled, or other veteran status. We do not discriminate against any employee or applicant including disabled people, Vietnam, disabled, or other veterans in regard to any position for which they are qualified. This policy applies to all employment practices, including, but not limited to: Hiring, upgrading, demotion or transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training. Further, we are committed to make reasonable accommodations to the mental and physical limitations of individuals with disabilities, except in instances in which it would cause an undue hardship on the operation of the company.

This position is reaffirmed annually by the President to all employees and applicants. This commitment is incorporated in our company's EEO/AA policy statement and communicated to all employees, applicants, and appropriate organizations. All employees, especially managers and supervisors, are enjoined to carry out this commitment in their areas of work and responsibility.

### **IMPLEMENTATION**

The President's Office is responsible for the administration of the Equal Employment Opportunity (EEO) and Affirmative Action (AA) policies. The President's reaffirmation of the company's commitment to the principles of EEO/AA, posted annually, clearly states that implementation of the EEO policy is everyone's responsibility. All managers and other designated EEO/Affirmative Action Representatives (AARs) have specific EEO/AA responsibilities.

Oklahoma Panhandle State University implements the Affirmative Action Plan for the Disabled, Disabled Veterans, Vietnam Era Veterans, and Other Veterans by the following actions:

- Consider qualified individuals with disabilities and covered veterans without discrimination in the administration of its personnel procedures.
- Provide information, training, and counseling to all employees, supervisors, and managers in order to gain positive support and understanding of the Affirmative Action Plan for individuals with disabilities and for covered veterans.
- Publicize and monitor the Affirmative Action Plan for individuals with disabilities and for covered veterans.
- Inform employees of Oklahoma Panhandle State University's policy on the employment of individuals with disabilities and of covered veterans.
- Work closely with the state employment service and other organizations and institutions servicing individuals with disabilities and covered veterans.
- Make reasonable accommodations (by removing architectural barriers, restructuring the work sites and job duties, obtaining passive devices, etc.) to the physical and mental limitations of employees or applicants.

- Include individuals with disabilities and covered veterans when Oklahoma Panhandle State University employees are identified in advertisements for jobs.

- Provide information to all employees regarding changes in Oklahoma Panhandle State University's policies and procedures.
- Include appropriate clauses in non-exempt contracts and subcontracts, including those with vendors, suppliers, and unions, as appropriate.
- Post in conspicuous places, available to employees and applicants, notices that state our obligations under the law and affirm that Oklahoma Panhandle State University takes affirmative action to employ and advance in employment qualified individuals with disabilities and covered veterans.
- Continue to implement a program for the placement of individuals with disabilities and covered veterans for the purpose of utilizing the skills and talents that they can and do bring to the work force.

### DISSEMINATION

### A. INTERNAL DISSEMINATION

Oklahoma Panhandle State University's Affirmative Action Policy is available to all employees in the following ways:

- 1. Annual Statement of Commitment: Each year the President will post a reaffirmation the EEO/AA Policy Statement to all employees.
- Affirmative Action Plan: Oklahoma Panhandle State University's affirmative action plan will
  continue to be revised annually and distributed by the EEO Officer to all management
  offices. The Equal Employment Opportunity Policy and federally required Equal
  Employment Opportunity Posters affirming our nondiscrimination policy are posted on
  official bulletin boards in public locations and work areas.
- 3. Training: Oklahoma Panhandle State University's EEO/AA Policy regarding individuals with disabilities and covered veterans is communicated to all managers, supervisors and employees. All managers and supervisors are required to become familiar with the contents of the Affirmative Action Plan. Manager's/supervisor's performance is evaluated, in part, based on his or her Equal Employment Opportunity and Affirmative Action efforts.

### **B. EXTERNAL DISSEMINATION**

Oklahoma Panhandle State University will continue to disseminate information externally to various community and state organizations about Equal Employment Opportunity and Affirmative Action. Oklahoma Panhandle State University has and will maintain liaison with local organizations and institutions that service individuals with disabilities and covered veterans to recruit qualified individuals. All job advertisements published externally state the company is an "Equal Opportunity Employer."

### PERSONNEL PROCEDURES

Oklahoma Panhandle State University is committed to the principles of Equal Employment Opportunity and Affirmative Action. It is the company's policy to comply with all Federal and State regulations pertaining to Equal Employment Opportunity.

### A. GENERAL PROCEDURES

State employment agencies, vocational rehabilitation agencies, state education agencies, and various community agencies will be used as recruiting sources. When necessary, Veteran Employment Representatives, local Veteran Administration Offices, and local Vietnam Era Veterans' organizations will continue to be contacted for guidance and/or technical assistance on the possible development of on-the-job training opportunities for covered veterans.

Meetings are available for interested rehabilitation agencies to acquaint their counselors with the physical aspects of company work areas and typical job requirements.

Physical and mental job qualification requirements are reviewed on an on-going basis to ensure that, to the extent qualification requirements tend to screen out qualified individuals with disabilities and covered veterans, they are job related, consistent with business necessity, and the safe performance of the job.

Personnel procedures are reviewed annually to determine that present procedures assure careful, thorough, and systematic consideration of the job qualifications of known individuals with disabilities, disabled and Vietnam Era veteran applicants.

In offering employment or promotion to individuals with disabilities, disabled veterans, veterans of the Vietnam era, and other veterans Oklahoma Panhandle State University does not reduce the amount of compensation offered because of any disability income, pension or other benefit the applicant or employee receives from another source.

All job openings are listed with the State Employment Service with the exception of top-level management, jobs filled internally, and those jobs lasting 3 days or less.

Employment records are reviewed to determine the availability of promotable/transferable qualified known individuals with disabilities and covered veterans.

Recruiting and employment personnel and the EEO Officer are primarily responsible for observing the Affirmative Action obligations in the employment and placement of qualified individuals with disabilities and covered veterans. Any individual with disabilities or covered veteran applicant can request a job accommodation. Company management reviews the request and an appropriate decision is made. Information obtained from medical examinations is used only to establish work restrictions and to provide safeguards for individuals who might require emergency medical treatment. The information is not used to exclude or otherwise limit employment opportunities of qualified individuals.

Every applicant has the opportunity to identify himself or herself as disabled and/or as a covered veteran. All medical information concerning individuals with disabilities or covered veterans will be used only to meet safety requirements and to make reasonable accommodations for any disability. Information regarding disability and veteran status is both voluntary and confidential.

## B. RESPONSIBILITIES OF THE EEO OFFICER WITH REGARD TO INDIVIDUALS WITH DISABILITIES AND COVERED VETERANS

Oklahoma Panhandle State University, in keeping with its commitment to the principles of Affirmative Action and Equal Employment Opportunity, appointed the EEO Officer who is responsible for the Disabled, Disabled Veterans, Vietnam Era Veterans, and Other Veterans Programs. The duties of this position are as follows:

- Receive all requests for assistance in accommodating the disabilities of an employee.
- Assist individuals with disabilities and covered veterans with job development.
- Develop contacts with interested referral agencies to assess and promote interest in disabled/covered veteran placement.

- Develop and implement programs for the recruiting and placement of qualified individuals with disabilities and covered veterans.

- Review applicants who are disabled/covered veterans concerning work skills, education, and training.
- Review the regulations and keep informed of all new or updated legislation to ensure that the company is in compliance with Federal and State laws.
- Assist company authorities in drawing up specifications for modification of existing structures for accessibility by individuals with disabilities as appropriate.
- Serve as a resource to supervisors, employees, and applicants in all matters concerning individuals with disabilities and covered veterans.
- Train company supervisors and managers concerning the responsibilities of a Federal contractor under Section 503 of the Rehabilitation Act of 1973 and 38 USC 4212 of the Vietnam Era Veterans Readjustment Assistance Act of 1974.

### C. TRAINING AND EDUCATIONAL OPPORTUNITIES

Oklahoma Panhandle State University encourages the pursuit of opportunities for educational and professional development beneficial to the company and to the employee.

Reasonable accommodations are made for employees with disabilities to enable them to participate in job-related training and career development.

### **COMPLAINTS**

It is company policy to encourage and facilitate the resolution of employee complaints and problems in a prompt and equitable manner. Employees with disabilities or covered veterans are encouraged to discuss their problems and/or complaints informally with their supervisor, other line manager, or the company EEO Officer.

No disclosure of employee contacts and informal counseling sessions is made without the employee's consent except where necessary in the treatment of the employee or when required by law.

If the complaint cannot be resolved through informal discussions, the employee may request formal review and complaint resolution.

An applicant for employment or any employee of Oklahoma Panhandle State University who feels he or she has been discriminated against, and who is an individual with disabilities or is a covered veteran, is encouraged to contact the Personnel Office or any member of management to seek assistance and direction. Every effort will be made to resolve the problem in a fair and concerned manner.

### **ACCOMMODATIONS**

### A. GENERAL ACCOMMODATIONS

Oklahoma Panhandle State University attempts to make accommodations to the physical and mental impairments of employees or applicants with disabilities when such accommodations are reasonable in terms of the conduct of business.

In determining the extent of Oklahoma Panhandle State University's accommodation obligations, the following factors, among others, are considered: (1) business necessity and (2) financial cost and expenses. "Business necessity" includes reasonable consideration of production, safety, and efficiency in the operation of company business.

When an employee is unable to perform the essential duties of a specific position because of a mental or physical disability, efforts are made to allow the employee to continue to work through reasonable accommodation.

Accommodations for disabled employees may involve a change in work schedule, work place, or job structure to assist in the performance of their essential job duties. Accommodations may include, but are not limited to, the removal of architecture barriers, the purchase of assisting devices, and the acquisition of interpreter services for hearing impaired employees

The Accommodations Review Committee provides a forum for resolving accommodation-related problems when an agreement between supervisor and employee or applicant cannot be reached. The EEO Officer chairs this committee. The Accommodations Review Committee is convened by the EEO Officer at the request of line management or at the request of the individual with disabilities. The Accommodations Review Committee provides consistency on what constitutes reasonable accommodation in contested cases.

The company conducts a medical evaluation and recommends appropriate accommodations to permit an employee to continue to work when an employee becomes or is believed to have become disabled. Management determines work restrictions made necessary by the employee's or prospective employee's disability. Supervisors should be sufficiently aware of their employee's work habits to be able to identify behavior or job performance that has been adversely affected by physical, mental, or emotional problems. When those circumstances exist, supervisors may require an employee to be examined by a proper medical authority. A supervisor who regards an employee as having a physical or mental impairment will refer that employee for medical evaluation and recommendation of any needed accommodation. The supervisor will discuss needed accommodation with the disabled individual and the EEO Officer.

### **B. SPECIFIC ACCOMMODATIONS**

Oklahoma Panhandle State University continues to work with employees and supervisors who are in need of accommodations and guidelines in order to complete their responsibilities.

### C. WAIVERS OF ADVERTISING

All requests to waive advertising for specific positions are submitted and forwarded to the EEO Officer for screening and for recommendation. Such exceptions must have the President's approval after review. A memorandum, from the department head through the EEO Officer, justifying the waiver requirements, must accompany the request.

### INTERNAL COMPLIANCE REVIEW

Internal compliance reviews are internal audits developed to review and evaluate those specific requirements pertaining to the development of the company's policy on Affirmative Action and Equal Employment Opportunity and on the employment and advancement of qualified individuals with disabilities and covered veterans.

Periodic internal compliance reviews ensure implementation of the Affirmative Action Plan for individuals with disabilities and covered veterans.

# AUDIT OF THE IMPLEMENTATION OF THE DISABLED AND VETERANS AAP

At least quarterly, the EEO Officer will review company personnel actions specifically to monitor how our employment actions are being carried out with reference to the employment, advancement and general employment welfare of the Disabled and Covered Veterans applicants and employees.

If and when discrepancies are found, the EEO Officer will analyze the problem and formulate appropriate corrective actions and ensure they are implemented.

### HARASSMENT POLICY

To ensure that harassment of the Disabled and of Covered Veterans does not take place in our workforce, we have issued a Harassment Policy that is applicable to all employees and non-employees having associations with our company. We insist that all incidents of harassment be reported to the Human Resources Department or other members of management so that an investigation of the allegations can be initiated immediately and, as deemed appropriate from the results of the investigation, appropriate corrective actions taken. All forms of harassment are strictly prohibited and violations of this policy will be dealt with appropriately.

# LIST OF RECORDS THAT MUST BE MAINTAINED TO SUPPORT COMPANY EMPLOYMENT DECISIONS. SEPARATE FILES SHOULD BE MAINTAINED FOR EACH SUBJECT.

- EEO-1 Report \*
- Current Vets-100 Report \*
- Purchase Order Example \*
- Certificate of Compliance
- Minority Status Identifications Request
- Corporate Minutes Concerning EEO/AA \*
- Samples of Employment Advertisements \*
- Employment Application \*
- EEO Voluntary Information Questionnaire
- Anti Harassment Policy
- Applicant Flow / Employment Action Forms
- Company Brochure / Handbook / Publications \*
- Training \*
- Verification of AAP Notification
- Recruitment Sources \*
- Position Posting Information \*
- Accommodations

<sup>\*</sup> To be furnished by client

### GLOSSARY OF TERMS 41 CFR 60-1.3, 60-250.2, AND 60-742.8 DEFINITIONS

- "Act": the Rehabilitation Act of 1973, Pub. L. 93-112, as amended by the Rehabilitation Act Amendments of 1974, Pub. L. 93-516, and Vietnam Era Veterans Readjustment Assistance Act, Pub. L. 92-540 of 1974, as amended.
- "Administering Agency": any department, agency and establishment in the executive branch of the Government, including any wholly-owned Government corporation, which administers a program involving federally assisted construction contracts.
- "Affirmative Action Clause": the contract provisions set forth in 60-741.4 and 60-250.4.
- "Agency": any contracting or any administering agency of the Government.
- "Assistant Secretary": the Assistant Secretary of Labor for Employment Standards or his/her designee.
- **"Construction Work"**: the construction, rehabilitation, alteration, conversion, extension, demolition or repair of buildings, highways, or other changes or improvements to real property, including facilities providing utility services. The term also includes the supervision, inspection, and other onsite functions incidental to the actual construction.
- "Contract": any Government contract.
- "Contracting Agency": any department, agency, establishment, or instrumentality in the executive branch of the Government, including any wholly-owned Government corporation, which enters into contracts.
- "Contractor": unless otherwise indicated, a prime contractor or subcontractor.
- **"Director"**: the Director, Office of Federal Contract Compliance Programs (OFCCP), U.S. Department of Labor or any person to whom he delegates authority under the regulation of this chapter.
- "Equal Opportunity Clause": the contract provisions set forth in 60-1.4(a) or (b), as appropriate.
- "Government": the government of the United States of America.

- "Government Contract": any agreement or modification thereof between any contracting agency and any person for the furnishing of supplies or services or for the use of real or personal property, including lease arrangements. The term "services", as used in this section, includes, but is not limited to the following services: utility, construction, transportation, research, insurance, and fund depository. The term "Government Contract" does not include (1) agreements in which the parties stand in the relationship of employer and employee, and (2) federally assisted construction contracts.
- "Disabled Individual": any person who (1) has a physical or mental impairment which substantially limits one or more of such person's major life activities, (2) has a record of such impairment or (3) is regarded as having such an impairment.
- **"Substantially Limits"** means the degree to which the disability affects employability. An individual with disabilities who is likely to experience difficulty in securing, retaining, or advancing in employment because of a disability would be considered "substantially limited."
- **"Major Life Activities"** may be considered to include communication, ambulation, self-care, socialization, education, vocational training, transportation, adapting to housing, and, of course, employment. Primary attention, however, is given to those life activities that affect employment.
- "Has a Record of Such an Impairment" means that an individual may be completely recovered from a previous physical or mental impairment.
- "Is Regarded as Having an Impairment" refers to persons who are perceived as having a disability, whether the impairment exists or not.
- "Minority Group": as used here shall include Black (not of Hispanic Origin), Asian or Pacific Islander, Hispanic, American Indian, and where appropriate, female employees and prospective employees.
- **"Modification"**: any alteration in the terms and conditions of a contract, including supplemental agreements, amendments, and extensions.
- "Order", "Executive Order", or "Executive Order 11246": parts II, III, and IV of the Executive Order 11246 dated September 24, 1965, and any Executive Order amending such order and any other Executive Order superseding such order.
- **"Person"**: any natural person, corporation, partnership, unincorporated association, state or local government, and any agency, instrumentality, or subdivision of such a government.
- **"Prime Contractor"**: any person holding a contract and, for the purposes of Subpart B of this part, any person who held a contract subject to the order.
- **"Promotion"**: any personnel action resulting in movement to a position affording higher pay, or greater rank and/or provides for greater skill or responsibility or the opportunity to attain such skill or responsibility. The company reserves the right to determine what is or is not a promotion.

- "Qualified Disabled Individual": a disabled individual as defined in 60-741.2 who, with or without reasonable accommodation, can perform the essential functions of the employment position that such individual holds or desires.
- "Recruiting and Training Agency": any person who refers workers to any contractor or subcontractor or who provides or supervises apprenticeship or training for employment by any contractor or subcontractor.
- "Rules, Regulations, and Relevant Orders of the Secretary of Labor" used in paragraph (4) of the equal opportunity clause and paragraph (b) of the affirmative action clause means rules, regulations, and relevant orders of the Secretary of Labor or his or her designee issued pursuant to the Order or Act.
- "Secretary": the Secretary of Labor, U.S. Department of Labor.
- **"Subcontract"**: any agreement or arrangement between a contractor and any person (in which the parties do not stand in the relationship of an employer and an employee):
- (1) For the furnishing of supplies or services or for the use of real or personal property, including lease arrangements, which, in whole or in part, is necessary to the performance of any one or more contracts; or
- (2) Under which any portion of the contractor's obligation under any one or more contracts is performed, undertaken or assumed.
- **"Subcontractor"**: any person holding a subcontract and, for the purposes of Subpart B of this part, any person who has held a subcontract subject to the order. The term "First-tier subcontractor" refers to a subcontractor holding a subcontract with a prime contractor.
- **"United States"**: as used herein shall include the several states, the District of Columbia, the Commonwealth of Puerto Rico, the Panama Canal Zone, and the Possessions of the United States of America.
- "Veteran of the Vietnam Era": a person (1) who served on active duty for a period of more than 180 days, any part of which occurred between August 5, 1964 and May 7, 1975, and was discharged or released there from with other than a dishonorable discharge, or (2) was discharged or released from active duty for a service-connected disability if any part of such active duty was performed between August 5, 1964 and May 7, 1975.
- A "Disabled Veteran" means a person who is entitled to disability compensation under laws administered by the Veterans Administration for disability rated at 30 percent or more, or a person whose discharge or release from active duty was for a disability incurred or aggravated in the line of duty.
- "Qualified Disabled Veteran" means a disabled person as defined in 41 CFR 60-250.2 that is capable of performing a particular job, with reasonable accommodation to his or her disability.

### **CURRENT VETS-100 REPORT**

### PURCHASE ORDER COPY ONLY

### Oklahoma Panhandle State University PO Box 430 Goodwell, OK 73939

### Certification of Compliance

It is hereby agreed that the seller, contractor or subcontractor executing this certificate will comply with the requirements herein regarding each agreement and purchase order presently existing or which may be entered into hereafter between the seller, contractor or subcontractor and Oklahoma Panhandle State University. Incorporated by reference in this agreement are all the requirements imposed by Executive Order 11246, as amended, Section 202, Paragraph 1 through 7; Section 503 of the Rehabilitation Act of 1973; 38 USC 4212 of the Vietnam Era Veterans Readjustment Assistance Act of 1974, Executive Order 11625 (Utilization of Minority Business Enterprises), and all implementing regulations including the obligation to submit the EEO-100 and Vets-100 reports. Participants further agree that they do not and will not maintain any facilities provided for employees in a segregated manner or permit employees to perform their services at any location where segregated facilities are maintained.

DATED:		
AGREED TO AND CERTIFIED BY:	Contractor	
	(Company Name)	
	Ву	
	(Signature)	
	(Title)	

### Oklahoma Panhandle State University PO Box 430 Goodwell, OK 73939

### MINORITY STATUS IDENTIFICATION REQUEST

In keeping with our obligations under Executive Order 11625, as well in response to our corporate determination to foster the development of minority businesses, it is necessary to request the following information:

- 1. Are you a minority business enterprise, i.e., a business at least 50 percent of which is owned by a minority group member, or in the case of a publicly owned business, at least 51 percent of the stock of which is owned by a minority group member? For purposes of this inquiry, minority group members are Black (not of Hispanic origin), Asian or Pacific Islander, Hispanic and American Indian.
- 2. If you are a minority business, of what minority group are you a member?
- 3. Has your minority business status been certified?
- 4. If you are certified as a minority business, who or what agency granted the certification? Please submit a copy of your certification to our Purchasing Manager.
- 5. Are you a female owned business enterprise, i.e., a business at least 50 percent of which is owned by a woman, or in the case of a publicly owned business, at least 51 percent of the stock is owned by a female?

Your cooperation is appreciated	١.
Sincerely,	

### CORPORATE MINUTES CONCERNING EEO/AA MATTERS

### CURRENT EMPLOYMENT ADVERTISEMENTS WITH EEO TAGLINE

### EMPLOYMENT APPLICATION

Memorandum for: Applicants From: Human Resources Dept.

Signature: \_\_\_

Subject: Voluntary Request for EEO Information

This company is a government contractor. As a result of this coverage, we must comply with Federal and State Equal Employment Opportunity record keeping and reporting requirements. To respond to these obligations, we must request the following information. PLEASE NOTE: Submission of this information is **VOLUNTARY** and refusal to provide it will not subject you to any adverse action. The information you give us will be kept **CONFIDENTIAL** and away from your employment application. The information may only be used in accordance with the provisions of applicable laws, executive orders and regulations, including those that require the information to be summarized and reported to the federal government for civil rights enforcement. When reported, data will not identify any specific individual.

Name:	Job Applied for:
☐ Male	☐ Female
Race/Ethnic	rity - Please choose one of the following:
America), and	n Indian or Alaskan Native: A person having origins in any of the peoples of North and South America (including Central who maintains tribal affiliation or community attachment.
	person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian subcontinent including, for example, na, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.
Black or	African American: A person having origins in any of the black racial groups of Africa.
Hispanion regardless of ra	c or Latino: A person of Cuban, Mexican, Puerto Rican, Cuban, South or Central American, or other Spanish culture or origin, ace.
Native H Pacific Islands.	awaiian or Other Pacific Islander: A person having origins in any of the original peoples of Hawaii, Guam, Samoa, or other
☐ White: A	person having origins in any of the original peoples of Europe, the Middle East, or North Africa
☐ Two or M	More Races: A person having origins in two or more of the above classifications
_ I choose	not to answer.
Military serv	rice:
the Jobs for \ employ and a	r is a Government contractor subject to the Vietnam Era Veterans' Readjustment Assistance Act of 1974, as amended by 'eterans Act of 2002,38 U.S.C. 4212 (VEVRAA), which requires Government contractors to take affirmative action to dvance in employment: (1) disabled veterans; (2) recently separated veterans; (3) active duty wartime or campaign badge (4) Armed Forces service medal veterans. These classifications are defined as follows:
• A "di	sabled veteran" is one of the following:
	<ul> <li>a veteran of the U.S. military, ground, naval or air service who is entitled to compensation (or who but for the receipt of military retired pay would be entitled to compensation) under laws administered by the Secretary of Veterans Affairs; or</li> </ul>
	o a person who was discharged or released from active duty because of a service-connected disability.
fror	cently separated veteran" means any veteran during the three-year period beginning on the date of such veteran's discharge or release n active duty in the U.S. military, ground, naval, or air service.
ser	active duty wartime or campaign badge veteran" means a veteran who served on active duty in the U.S. military, ground, naval or air vice during a war, or in a campaign or expedition for which a campaign badge has been authorized under the laws administered by the partment of Defense.
ser	Armed forces service medal veteran" means a veteran who, while serving on active duty in the U.S. military, ground, naval or air vice, participated in a United States military operation for which an Armed Forces service medal was awarded pursuant to <a href="Executive ler 12985"><u>Executive 12985</u></a> .
particular, if y reemployed b	erans may have additional rights under USERRA—the Uniformed Services Employment and Reemployment Rights Act. In ou were absent from employment in order to perform service in the uniformed service, you may be entitled to be y your employer in the position you would have obtained with reasonable certainty if not for the absence due to service. It is remained to the U.S. Department of Labor's Veterans Employment and Training Service (VETS), toll-free, at 1-866-4-
below. As a G	you belong to any of the categories of protected veterans listed above, please indicate by checking the appropriate box covernment contractor subject to VEVRAA, we request this information in order to measure the effectiveness of the positive recruitment efforts we undertake pursuant to VEVRAA.
☐ I AM NC	IFY AS ONE OR MORE OF THE CLASSIFICATIONS OF PROTECTED VETERAN LISTED ABOVE OT A PROTECTED VETERAN SE NOT TO ANSWER

Date:

Memorandum for: Employees
From: Human Resources Dept.
Subject: Request for EEO Information

This company is a government contractor. As a result of this coverage, we must comply with Federal and State Equal Employment Opportunity record keeping and reporting requirements. To respond to these obligations, we must request the following information. PLEASE NOTE: Submission of this information is **VOLUNTARY** and refusal to provide it will not subject you to any adverse action. The information you submit will be kept **CONFIDENTIAL**, except that (i) supervisors and managers may be informed regarding restrictions on the work or duties of disabled veterans, and regarding necessary accommodations; (ii) first aid and safety personnel may be informed, when and to the extent appropriate, if you have a condition that might require emergency treatment; and (iii) Government officials engaged in enforcing laws administered by the Office of Federal Contract Compliance Programs, or enforcing the Americans with Disabilities Act, may be informed.

Name:	Job Title:	☐ Male	☐ Female
Race/Ethnicity - Please o	choose one of the following:		
	Alaskan Native: A person having origins in any of the peoples of North and So liation or community attachment.	uth America (inclu	ding Central America),
	g origins in any of the original peoples of the Far East, Southeast Asia, or the India oan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.	an subcontinent in	cluding, for example,
☐ Black or African Ame	erican: A person having origins in any of the black racial groups of Africa.		
Hispanic or Latino: A of race.	A person of Cuban, Mexican, Puerto Rican, Cuban, South or Central American, o	r other Spanish cu	Iture or origin, regardless
	Other Pacific Islander: A person having origins in any of the original peoples	of Hawaii, Guam, S	Samoa, or other Pacific
<u>White:</u> A person having	g origins in any of the original peoples of Europe, the Middle East, or North Africa		
☐ Two or More Races:	A person having origins in two or more of the above classifications		
I choose not to answ	<u>ver.</u>		
Militany convices			
year identifying the numb us about any special meth	actor subject to VEVRAA, we are required to submit a report to the Urber of our employees belonging to each specified "protected veteran" canods, skills and procedures which you may have. If you believe you belowesse indicate by checking the appropriate box.	ategory. It would	also assist us if you tell
to perform the essential for the job is customarily perf	eran it would assist us if you tell us whether there are accommodations would assist us if you tell us whether there are accommodations would unctions of the job, including special equipment, changes in the physica formed, provision of personal assistance services or other accommodated mmodations for your disability.	I layout of the jol	o, changes in the way
	nation is <b>VOLUNTARY</b> and refusal to provide it will not subject you to an y in ways that are not inconsistent with the Vietnam Era Veterans' Readj		
retired pay would be entitled	veteran of the U.S. military, ground, naval or air service who is entitled to compen I to compensation) under laws administered by the Secretary of Veterans Affairs; ecause of a service-connected disability.		
	ampaign Badge: a veteran who served on active duty in the U.S. military, grouwhich a campaign badge has been authorized under the laws administered by the		
	ce <b>Medal</b> a veteran who, while serving on active duty in the U.S. military, gration for which an Armed Forces service medal was awarded pursuant to <a href="Executive">Executive</a>		service, participated in a
Recently Separated a U.S. military, ground, naval,	any veteran during the three-year period beginning on the date of such veteran's or air service.	discharge or relea	ase from active duty in the
I am a protected vete	eran, but I choose not to self-identify the classifications to which I belong	g.	
I am NOT a protected	d veteran.		
☐ I choose not to answ	ver.		

Date: \_\_

# **Active Duty Wartime or Campaign Badge Veterans**

CAMPAIGN/EXPEDITION	AIGN/EXPEDITION DATES			ORGANIZATIONS PARTICIPATING						
	START	END	ARMY	NAVY	AIR FORCE	CORP	GUARD			
Campaign or Services Medals										
American Defense Service	09/08/39	12/07/41	Χ	X		Χ	Х			
Army Occupation of Austria	05/09/45	07/27/55	Χ		X					
Army Occupation of Berlin	05/09/45	10/02/90	Χ	Х	X	Χ	Х			
Army Occupation of Germany	05/09/45	05/05/55	Χ	X	Х		Х			
Army Occupation of Japan	09/03/45	04/27/52	Χ	X	Х	Χ	Х			
China Service	07/07/37	09/07/39		X		Χ				
China Service Medal (Extended)	09/02/45	04/01/57		X						
Korean Service	06/27/50	07/27/54	Χ	X	Х	Χ	Х			
Kosovo (KCM) Operation Allied Force	03/24/99	06/10/99	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Joint Guardian	06/11/99	To Be Det	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Allied Harbor	04/04/99	09/01/99	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Sustain Hope/Shining Hope	04/04/99	07/10/99	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Noble Anvil	03/24/99	07/20/99	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Task Force Hawk	04/05/99	06/24/99	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Task Force Saber	03/31/99	07/08/99	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Task Force Falcon	06/11/99	To Be Det	Χ	Х	Х	Χ	Х			
Kosovo (KCM) Operation Task Force Hunter	04/01/99	11/01/99	Χ	Х	Х	Χ	Х			
Navy Occupation of Trieste	05/09/45	10/25/54		Х		Χ	Х			
Navy Occupation of Austria	05/08/45	10/25/55		Х						
Navy Occupation of Berlin	05/08/45	10/02/90		Х		Χ				
Navy Units of the Sixth Fleet	05/09/45	10/25/55		Х						
Southwest Asia Service Medal (Desert Shield/Storm)	08/02/90	11/02/95	Χ	Х	Х	Χ	Х			
Vietnam Service Medal (VSM)	07/04/65	03/28/73	Х	Х	Х	Х	Х			
Armed Forces Expeditionary Medal (AFEM)										
Afghanistan (Operations enduring Freedom (OEF)	09/11/01	Present	Х	Х	Х	Х	Χ			
Afghanistan (Operations enduring Iraqi Freedom (OIF)	03/19/03	Present	Х	Х	Х	Х	Χ			
Berlin	08/14/61	06/01/63	X	Х	X	X	Х			
Bosnia	11/20/95	12/20/96	Х	Х	Х	Χ	Х			
Bosnia Operations (Joint Endeavor)	12/20/96	06/20/98	Х	Х	Х	Х	Х			
Bosnia Operations (Joint Guard)	12/20/96	06/20/98	Х	Х	Х	Х	Х			
Bosnia Operations (Joint Forge)	06/21/98	Present	Х	Х	Х	Х	Х			
Cambodia	03/29/73	08/15/73	Х	Х	Х	Х	Х			
Cambodia Evacuation (Eagle Pull)	04/11/75	04/13/75	Х	Х	Х	Х	Х			
Congo	07/14/60	09/01/62	Х	Х	Х	Х	Х			
Congo	11/23/64	11/27/64	Х	Х	Х	Х	Х			
Cuba	10/24/62	06/01/63	Х	Х	Х	Х	Х			
Dominican Republic	04/28/65	09/21/66	Х	Х	Х	Х	Х			
El Salvador	01/01/81	02/01/92	Χ	Х	Х	Х	Χ			

Global War on Terrorism	09/11/01	Present	Х	Х	Х	Χ	Х	
Grenada (Operation Urgent Fury)	10/23/83	11/21/83	Х	Х	Х	Х	Х	
CAMPAIGN/EXPEDITION	DA	TES	ORGANIZATIONS PARTICIPATING					
	START	END	ARMY	NAVY	AIR FORCE	CORP	GUARD	
Armed Forces Expeditionary Medal (AFEM) CONT'D.								
Haiti (Operation Uphold Democracy)	09/16/94	03/31/95	Х	Х	Х	Х	Х	
Iraq (Northern Watch)	01/01/97	Present	Х	Х	X	Х	X	
Iraq (Desert Spring)	12/31/98	12/31/02	Х	Х	Х	Χ	Х	
Iraq (Enduring Freedom (OEF)	09/11/01	Present	Х	Х	Х	Χ	Х	
Iraq (Iraqi Freedom (OIF)	03/19/03	Present	Х	Χ	Х	Χ	Х	
Korea	10/01/66	06/30/74	Х	Х	Х	Χ	Х	
Laos	04/19/61	10/07/62	Х	Х	Х	Х	Х	
Lebanon	07/01/58	11/01/58	Х	Χ	X	Χ	Х	
Lebanon	06/01/83	12/01/87	Х	Х	Х	Х	Х	
Libyan Area (Eldorado Canyon)	04/12/86	04/17/86	Х	Χ	Х	Χ	Χ	
Mayaquez Operation	05/15/75	05/15/75	Х	Х	Х	Х	Х	
Panama (Just cause)	12/20/89	01/31/90	Х	Х	Х	Х	Х	
Persian Gulf (Earnest Will)	07/24/87	08/01/90	Х	Х	Х	Х	Х	
Persian Gulf	08/02/90	01/02/92	Х	Χ	X	Χ	X	
Persian Gulf (Southern Watch)	12/01/95	Present	Х	Χ	X	Χ	X	
Persian Gulf (Vigilant Sentinel)	12/01/95	02/15/97	Х	Χ	X	Χ	X	
Persian Gulf Interception Operation	12/01/95	Present	Х	Χ	X	Χ	X	
Persian Gulf Operation (Operation Desert Thunder)	11/11/98	12/22/98	Х	Х	Х	Χ	Х	
Persian Gulf Operation (Operation Desert Fox)	12/16/98	12/22/98	Х	Х	Х	Χ	Х	
Quemoy and Matsu Islands	08/23/58	06/01/63	Х	Χ	X	Χ	X	
Somalia (Restore Hope)	12/05/92	03/31/95	Х	Х	X	Х	X	
Taiwan Straits	08/23/58	01/01/59	Х	Х	X	Х	Х	
Thailand	05/16/62	08/10/62	Х	Х	X	Х	Х	
Vietnam and Thailand	07/01/58	07/03/65	Х	Χ	X	Χ	Х	
Vietnam Evacuation	04/29/75	04/30/75	Х	Х	X	Х	X	
Navy Expeditionary Medal and Marine Corp Expeditionary Medal								
Cuba	01/03/61	10/23/62		Х		Χ		
Indian Ocean/Iran	11/21/79	10/20/81		X		X		
Iranian/Yemen/Indian Ocean	12/08/78	06/06/79		Х		Χ		
Lebanon	08/20/82	05/31/83		X		Χ		
Liberia (Sharp Edge)	08/05/90	02/21/91		Х		X		
Libyan Area	01/20/86	06/27/86		Х		X		
Panama	04/01/80	12/19/86		X		Х		
Panama	02/01/90	06/13/90		X		Х		
Persian Gulf	02/01/87	07/23/87		Х		Χ		
Rwanda (Distant Runner)	04/07/94	04/18/94		X		Х		
Thailand	05/16/62	08/10/62		X		Χ		

#### ANTI-HARASSMENT POLICY

It is the policy of Oklahoma Panhandle State University to conduct its operations in an environment free from sexual harassment. Specific acts prohibited include, but are not limited to, offensive sexual advances, verbal abuse of a sexual nature, graphic verbal comments about an individual's body, and display in the work place of sexually suggestive graffiti, objects, or pictures. The policy extends to non-employees, such as vendors, personnel, sales representatives, and job applicants.

Oklahoma Panhandle State University encourages and urges all employees to promptly report any incident of sexual harassment to the Employee Relations Department. The Employee Relations Department should also be contacted in the event any employee has questions concerning the Anti-Harassment Policy or wishes further explanation of specific conduct, which may be in violation of this policy. If, for any reason, an employee is uncomfortable making a report to the Employee Relations Department, the employee should feel free, at all times, to make a report directly to the General Manager of the facility or any member of management.

Oklahoma Panhandle State University's policy prohibits any employee from taking any adverse action against another employee based upon the employee's reporting of an incident of sexual harassment.

Violation of Oklahoma Panhandle State University's Sexual Harassment Policy will not be tolerated and will result in disciplinary action up to and including termination of employment.

Please see email attachment Applicant Flow Log Forms PDF

# COMPANY BROCHURE / HANDBOOK / PUBLICATIONS

# **TRAINING**

### **VERIFICATION OF AAP NOTIFICATION**

(Read and Sign & Then Return to Your Supervisor)

This is to verify that I have been informed that Oklahoma Panhandle State University has an Affirmative Action Plan and that a copy is available for me to review at the company personnel office. I understand that the principles promulgated by the program are designed to ensure equal employment opportunity to all applicants and employees. The company president, managers and supervisors are committed to carry out the terms of this program to avoid acts of discrimination against applicants and employees because of their race, color, gender, national origin, religion, disability or veterans status and to foster a positive atmosphere of fairness in the administration of all employment actions.

	Signed:
	Position:
	Date:
Supervisor's Signat	ure & Date:

# RECRUITMENT SOURCES

Note:	Remember	r to	recruit	with	state	emp	loyment	service	in	each	state	the	company	recruit	is fo	or
open p	oosistions.															

# POSITION POSTING INFORMATION

# **Accommodations**

This form lists all accommodations made for company employees. Accommodations include any effort on the part of the company to assist the employee in successfully performing their job. This may include flexible work schedules, computer keyboard aides, larger computer monitors, special chairs, telephone devices, etc.

Date of Accommodation	Employee Name	Employee Job Title	Department	Accommodation Made